

Town of Valleyview

# 2026 OPERATING BUDGET

## SUMMARY

	Revenue	Expenses	Amortization	Required From Taxes
GENERAL	\$ (4,066,641)			
without tax revenue	\$ (1,161,855)	\$ 1,320,233	\$ -	\$ 158,378
ADMINISTRATION	\$ (327,905)	\$ 1,060,320	\$ 87,800	\$ 644,615
AIRPORT	\$ (80,000)	\$ 84,350	\$ 69,850	\$ (65,500)
ARENA	\$ (363,800)	\$ 592,300	\$ -	\$ 228,500
BYLAW	\$ (174,500)	\$ 172,500	\$ -	\$ (2,000)
CEMETERY	\$ (14,500)	\$ 73,000	\$ -	\$ 58,500
COUNCIL	\$ -	\$ 205,200	\$ -	\$ 205,200
CULTURE	\$ (100,000)	\$ 138,750	\$ 25,050	\$ 13,700
ECONOMIC DEV	\$ (14,000)	\$ 41,450	\$ -	\$ 27,450
FCSS	\$ (193,000)	\$ 193,250	\$ -	\$ 250
FIRE DEPARTMENT	\$ (434,434)	\$ 569,250	\$ 38,950	\$ 95,866
GARBAGE	\$ (447,000)	\$ 488,200	\$ 79,200	\$ (38,000)
GAS	\$ (2,054,500)	\$ 1,752,500	\$ 80,300	\$ (382,300)
GOVT SERVICES	\$ -	\$ 39,000	\$ -	\$ 39,000
LAND	\$ -	\$ 1,000	\$ -	\$ 1,000
LIBRARY	\$ (74,800)	\$ 95,000	\$ 9,900	\$ 10,300
PARKS	\$ (109,500)	\$ 215,870	\$ 1,500	\$ 104,870
PLANNING	\$ (66,500)	\$ 151,700	\$ -	\$ 85,200
POLICE	\$ (128,095)	\$ 122,095	\$ -	\$ (6,000)
PUBLIC HEALTH	\$ -	\$ 89,000	\$ 34,000	\$ 55,000
PUBLIC WORKS	\$ (852,858)	\$ 3,229,234	\$ 1,076,969	\$ 1,299,407
REC BOARD	\$ (142,500)	\$ 442,400	\$ -	\$ 299,900
RECYCLING	\$ (172,000)	\$ 164,440	\$ -	\$ (7,560)
SAFETY SERVICES	\$ (12,000)	\$ 9,000	\$ -	\$ (3,000)
SANITARY SEWER	\$ (505,000)	\$ 675,661	\$ 148,961	\$ 21,700
SPLASH PARK	\$ (160,000)	\$ 126,052	\$ 62,852	\$ (96,800)
STORM SEWER	\$ (25,000)	\$ 53,700	\$ 12,700	\$ 16,000
WATER	\$ (1,240,000)	\$ 1,698,580	\$ 317,470	\$ 141,110
<b>Total</b>	\$ (11,758,533)	\$ 13,804,036	\$ 2,045,502	\$ 2,904,786

Town of Valleyview

# 2026 BUDGET OVERVIEW

## OPERATIONAL

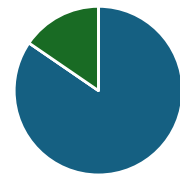


### GENERAL

**NET TOTAL**  
-\$2,746,408.00

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ (3,439,028.00)	\$ (4,066,641.00)
User Fees and Charges	\$ -	
Grants and Contributions	\$ (627,613.00)	
Transfers	\$ -	

#### GENERAL REVENUES

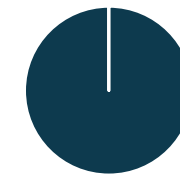


- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers

#### EXPENSES

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 1,320,233.00
Materials and Supplies	\$ -	
Infrastructure and Transportation	\$ -	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ 1,320,233.00	

#### GENERAL EXPENSES



- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives
- Transfers and Debt Servicing

### COUNCIL

**NET TOTAL**  
\$205,200.00

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ -
User Fees and Charges	\$ -	
Grants and Contributions	\$ -	
Transfers	\$ -	

#### COUNCIL REVENUES

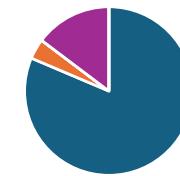


- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers

#### EXPENSES

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 167,000.00	\$ 205,200.00
Materials and Supplies	\$ 8,000.00	
Infrastructure and Transportation	\$ -	
Equipment and Technology	\$ -	
Administration and Overhead	\$ 30,200.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

#### COUNCIL EXPENSES



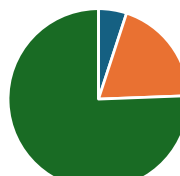
- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives
- Transfers and Debt Servicing

### ADMINISTRATION

**NET TOTAL**  
\$732,415.48

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ (16,500.00)	\$ (327,904.52)
User Fees and Charges	\$ (63,500.00)	
Grants and Contributions	\$ (247,904.52)	
Transfers	\$ -	

#### ADMINISTRATION REVENUES

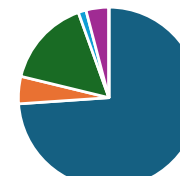


- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers

#### EXPENSES

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 783,720.00	\$ 1,060,320.00
Materials and Supplies	\$ 51,700.00	
Infrastructure and Transportation	\$ 166,800.00	
Equipment and Technology	\$ 14,800.00	
Administration and Overhead	\$ 43,300.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

#### ADMINISTRATION EXPENSES



- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives
- Transfers and Debt Servicing

**GOVT SERVICES**

**NET TOTAL**  
**\$39,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ -
User Fees and Charges	\$ -	\$ -
Grants and Contributions	\$ -	\$ -
Transfers	\$ -	\$ -

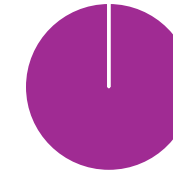
**GOVT SERVICES REVENUES**

- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers

EXPENSES		
CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 39,000.00
Materials and Supplies	\$ -	\$ -
Infrastructure and Transportation	\$ -	\$ -
Equipment and Technology	\$ -	\$ -
Administration and Overhead	\$ 39,000.00	\$ -
Grants, Subsidies and Incentives	\$ -	\$ -
Transfers and Debt Servicing	\$ -	\$ -

**GOVT SERVICES EXPENSES**

- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives



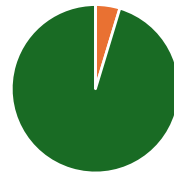
**POLICE**

**NET TOTAL**  
**-\$6,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (128,095.48)
User Fees and Charges	\$ (6,000.00)	\$ -
Grants and Contributions	\$ (122,095.48)	\$ -
Transfers	\$ -	\$ -

**POLICE REVENUES**

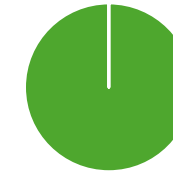
- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers



EXPENSES		
CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 122,095.48
Materials and Supplies	\$ -	\$ -
Infrastructure and Transportation	\$ -	\$ -
Equipment and Technology	\$ -	\$ -
Administration and Overhead	\$ -	\$ -
Grants, Subsidies and Incentives	\$ 122,095.48	\$ -
Transfers and Debt Servicing	\$ -	\$ -

**POLICE EXPENSES**

- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives
- Transfers and Debt Servicing



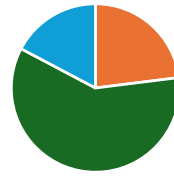
**FIRE DEPARTMENT**

**NET TOTAL**  
**\$134,816.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (434,434.00)
User Fees and Charges	\$ (100,000.00)	\$ -
Grants and Contributions	\$ (259,434.00)	\$ -
Transfers	\$ (75,000.00)	\$ -

**FIRE REVENUES**

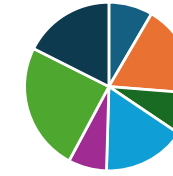
- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers



EXPENSES		
CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 48,000.00	\$ 569,250.00
Materials and Supplies	\$ 101,500.00	\$ -
Infrastructure and Transportation	\$ 46,500.00	\$ -
Equipment and Technology	\$ 91,250.00	\$ -
Administration and Overhead	\$ 42,000.00	\$ -
Grants, Subsidies and Incentives	\$ 140,000.00	\$ -
Transfers and Debt Servicing	\$ 100,000.00	\$ -

**FIRE EXPENSES**

- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives
- Transfers and Debt Servicing



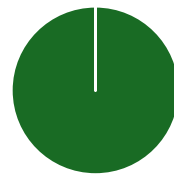
**SAFETY SERVICES**

**NET TOTAL**  
**-\$3,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (12,000.00)
User Fees and Charges	\$ -	\$ -
Grants and Contributions	\$ (12,000.00)	\$ -
Transfers	\$ -	\$ -

**SAFETY REVENUES**

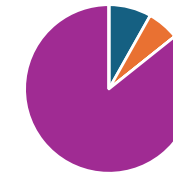
- Taxes, Penalties and Other
- User Fees and Charges
- Grants and Contributions
- Transfers



EXPENSES		
CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 4,000.00	\$ 9,000.00
Materials and Supplies	\$ 3,000.00	\$ -
Infrastructure and Transportation	\$ -	\$ -
Equipment and Technology	\$ -	\$ -
Administration and Overhead	\$ 42,000.00	\$ -
Grants, Subsidies and Incentives	\$ -	\$ -
Transfers and Debt Servicing	\$ -	\$ -

**SAFETY EXPENSES**

- Personnel and Expertise
- Materials and Supplies
- Infrastructure and Transportation
- Equipment and Technology
- Administration and Overhead
- Grants, Subsidies and Incentives
- Transfers and Debt Servicing

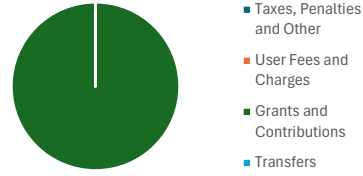


**FCSS**

**NET TOTAL  
\$250.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (193,000.00)
User Fees and Charges	\$ -	
Grants and Contributions	\$ (193,000.00)	
Transfers	\$ -	

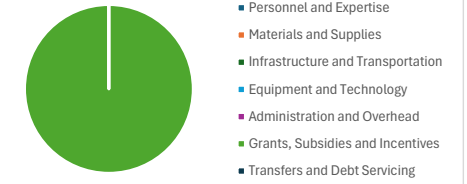
**FCSS REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 193,250.00
Materials and Supplies	\$ -	
Infrastructure and Transportation	\$ -	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ 193,250.00	
Transfers and Debt Servicing	\$ -	

**FCSS EXPENSES**

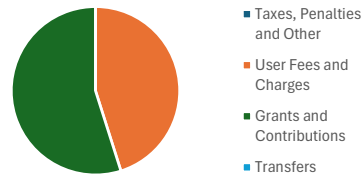


**PLANNING**

**NET TOTAL  
\$85,200.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (66,500.00)
User Fees and Charges	\$ (30,000.00)	
Grants and Contributions	\$ (36,500.00)	
Transfers	\$ -	

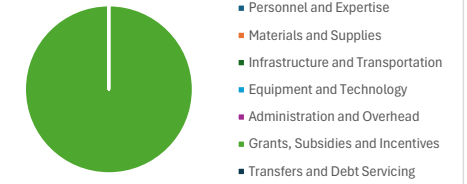
**PLANNING REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 150,700.00	\$ 151,700.00
Materials and Supplies	\$ 1,000.00	
Infrastructure and Transportation	\$ -	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**PLANNING EXPENSES**

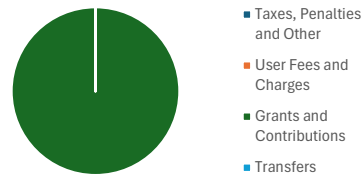


**ECONOMIC DEV**

**NET TOTAL  
\$27,450.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (14,000.00)
User Fees and Charges	\$ -	
Grants and Contributions	\$ (14,000.00)	
Transfers	\$ -	

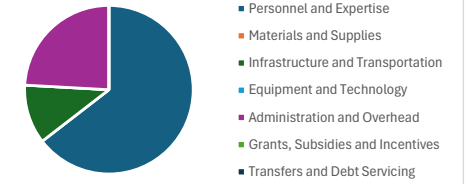
**EC DEV REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 26,750.00	\$ 41,450.00
Materials and Supplies	\$ -	
Infrastructure and Transportation	\$ 4,700.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ 10,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**EC DEV EXPENSES**

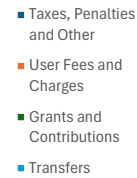


**LAND**

**NET TOTAL  
\$1,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ -
User Fees and Charges	\$ -	
Grants and Contributions	\$ -	
Transfers	\$ -	

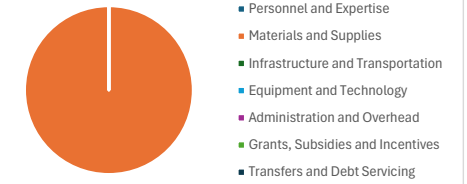
**LAND REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 1,000.00
Materials and Supplies	\$ 1,000.00	
Infrastructure and Transportation	\$ -	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**LAND EXPENSES**

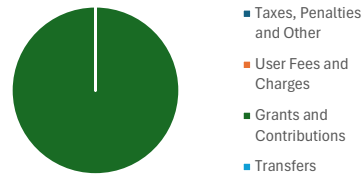


**LIBRARY**

**NET TOTAL  
\$20,200.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (74,800.00)
User Fees and Charges	\$ -	
Grants and Contributions	\$ (74,800.00)	
Transfers	\$ -	

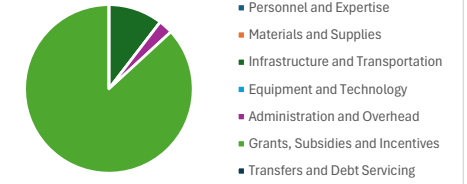
**LIBRARY REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 95,000.00
Materials and Supplies	\$ -	
Infrastructure and Transportation	\$ 9,900.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ 2,600.00	
Grants, Subsidies and Incentives	\$ 82,500.00	
Transfers and Debt Servicing	\$ -	

**LIBRARY EXPENSES**

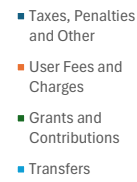


**PUBLIC HEALTH**

**NET TOTAL  
\$89,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ -
User Fees and Charges	\$ -	
Grants and Contributions	\$ -	
Transfers	\$ -	

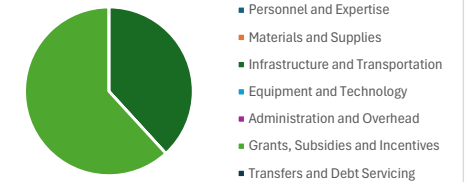
**PUBLIC HEALTH REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 89,000.00
Materials and Supplies	\$ -	
Infrastructure and Transportation	\$ 34,000.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ 55,000.00	
Transfers and Debt Servicing	\$ -	

**PUBLIC HEALTH EXPENSES**

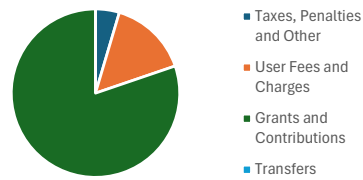


**BYLAW**

**NET TOTAL  
-\$2,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ (8,000.00)	\$ (174,500.00)
User Fees and Charges	\$ (26,500.00)	
Grants and Contributions	\$ (140,000.00)	
Transfers	\$ -	

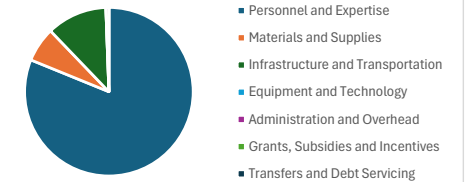
**BYLAW REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 140,000.00	\$ 172,500.00
Materials and Supplies	\$ 11,500.00	
Infrastructure and Transportation	\$ 20,000.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ 1,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**BYLAW EXPENSES**

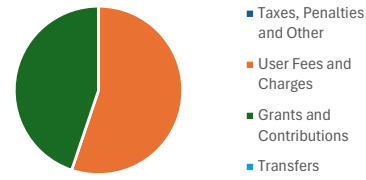


**CEMETERY**

**NET TOTAL**  
**\$58,500.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (14,500.00)
User Fees and Charges	\$ (8,000.00)	
Grants and Contributions	\$ (6,500.00)	
Transfers	\$ -	

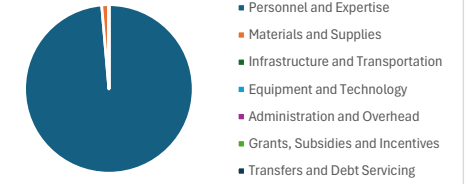
**CEMETERY REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 72,000.00	\$ 73,000.00
Materials and Supplies	\$ 1,000.00	
Infrastructure and Transportation	\$ -	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**CEMETERY EXPENSES**

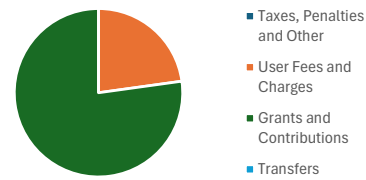


**REC BOARD**

**NET TOTAL**  
**\$299,900.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (142,500.00)
User Fees and Charges	\$ (32,500.00)	
Grants and Contributions	\$ (110,000.00)	
Transfers	\$ -	

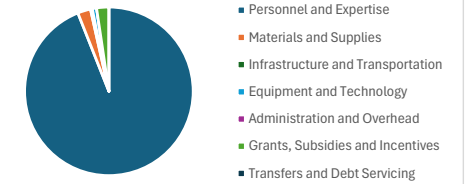
**REC BOARD REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 401,000.00	\$ 442,400.00
Materials and Supplies	\$ 10,600.00	
Infrastructure and Transportation	\$ 1,500.00	
Equipment and Technology	\$ 3,500.00	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ 10,000.00	
Transfers and Debt Servicing	\$ -	

**REC BOARD EXPENSES**

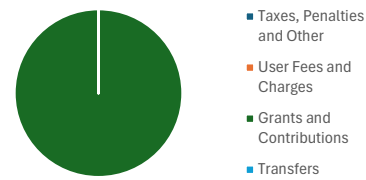


**SPLASH PARK**

**NET TOTAL**  
**-\$33,948.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (160,000.00)
User Fees and Charges	\$ -	
Grants and Contributions	\$ (160,000.00)	
Transfers	\$ -	

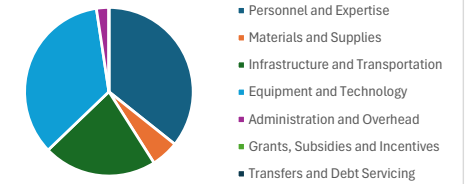
**SPLASH PARK REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 45,000.00	\$ 126,052.00
Materials and Supplies	\$ 6,700.00	
Infrastructure and Transportation	\$ 27,500.00	
Equipment and Technology	\$ 43,852.00	
Administration and Overhead	\$ 3,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**SPLASH PARK EXPENSES**

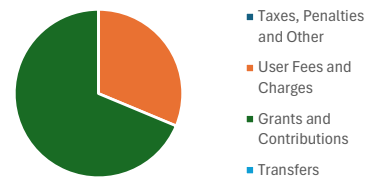


**ARENA**

**NET TOTAL**  
**\$228,500.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (363,800.00)
User Fees and Charges	\$ (113,800.00)	
Grants and Contributions	\$ (250,000.00)	
Transfers	\$ -	

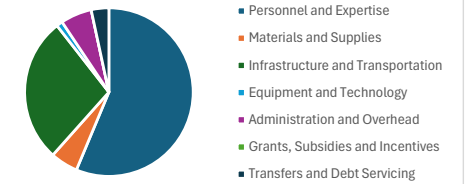
**ARENA REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 333,500.00	\$ 592,300.00
Materials and Supplies	\$ 31,300.00	
Infrastructure and Transportation	\$ 165,000.00	
Equipment and Technology	\$ 7,000.00	
Administration and Overhead	\$ 35,500.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ 20,000.00	

**ARENA EXPENSES**

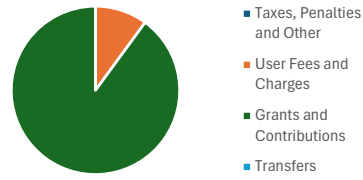


**PARKS**

**NET TOTAL**  
**\$106,370.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (109,500.00)
User Fees and Charges	\$ (11,000.00)	
Grants and Contributions	\$ (98,500.00)	
Transfers	\$ -	

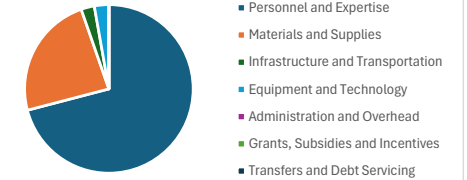
**PARKS REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 153,120.00	\$ 215,870.00
Materials and Supplies	\$ 51,250.00	
Infrastructure and Transportation	\$ 5,500.00	
Equipment and Technology	\$ 6,000.00	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**PARKS EXPENSES**

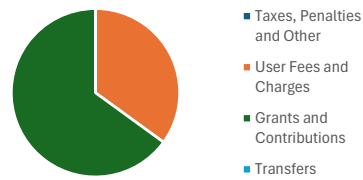


**CULTURE**

**NET TOTAL**  
**\$38,750.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (100,000.00)
User Fees and Charges	\$ (35,000.00)	
Grants and Contributions	\$ (65,000.00)	
Transfers	\$ -	

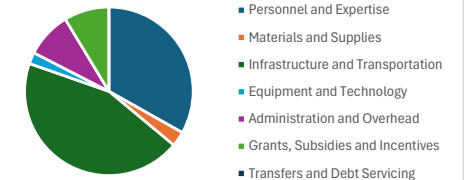
**CULTURE REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 46,000.00	\$ 138,750.00
Materials and Supplies	\$ 4,000.00	
Infrastructure and Transportation	\$ 61,500.00	
Equipment and Technology	\$ 3,050.00	
Administration and Overhead	\$ 12,200.00	
Grants, Subsidies and Incentives	\$ 12,000.00	
Transfers and Debt Servicing	\$ -	

**CULTURE EXPENSES**

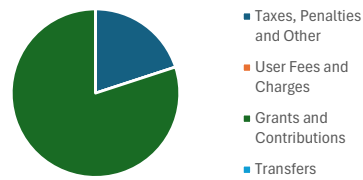


**PUBLIC WORKS**

**NET TOTAL**  
**\$2,376,376.40**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ (170,358.00)	\$ (852,858.00)
User Fees and Charges	\$ -	
Grants and Contributions	\$ (682,500.00)	
Transfers	\$ -	

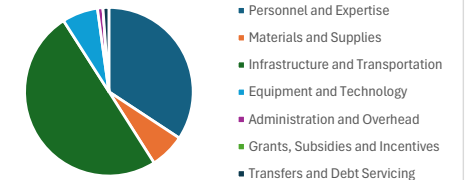
**PUBLIC WORKS REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 1,106,440.00	\$ 3,229,234.40
Materials and Supplies	\$ 217,500.00	
Infrastructure and Transportation	\$ 1,613,069.40	
Equipment and Technology	\$ 221,950.00	
Administration and Overhead	\$ 34,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ 36,275.00	

**PUBLIC WORKS EXPENSES**

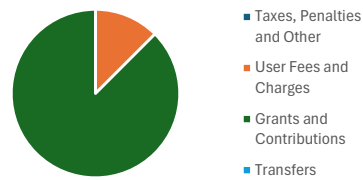


**AIRPORT**

**NET TOTAL**  
**\$4,350.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (80,000.00)
User Fees and Charges	\$ (10,000.00)	
Grants and Contributions	\$ (70,000.00)	
Transfers	\$ -	

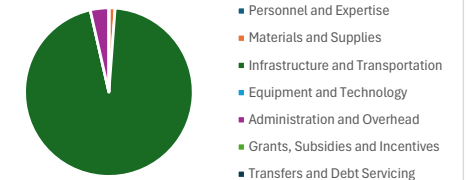
**AIRPORT REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ -	\$ 84,350.00
Materials and Supplies	\$ 1,000.00	
Infrastructure and Transportation	\$ 80,350.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ 3,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**AIRPORT EXPENSES**

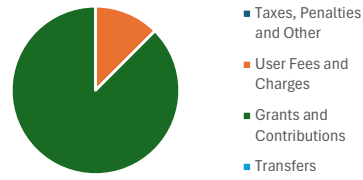


**STORM SEWER**

**NET TOTAL**  
**\$28,700.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (25,000.00)
User Fees and Charges	\$ (25,000.00)	
Grants and Contributions	\$ -	
Transfers	\$ -	

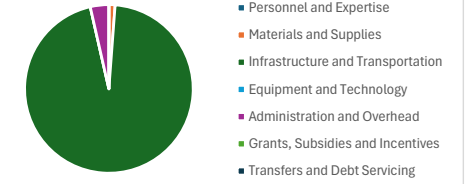
**STORM SEWER REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 11,000.00	\$ 53,700.00
Materials and Supplies	\$ 5,000.00	
Infrastructure and Transportation	\$ 12,700.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ -	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ 25,000.00	

**STORM SEWER EXPENSES**

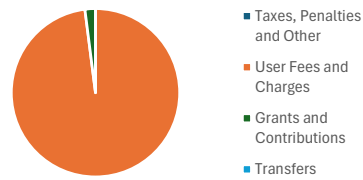


**GARBAGE**

**NET TOTAL**  
**\$41,200.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (447,000.00)
User Fees and Charges	\$ (438,000.00)	
Grants and Contributions	\$ (9,000.00)	
Transfers	\$ -	

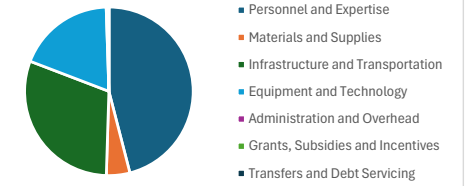
**GARBAGE REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 224,500.00	\$ 488,200.00
Materials and Supplies	\$ 22,000.00	
Infrastructure and Transportation	\$ 148,000.00	
Equipment and Technology	\$ 91,200.00	
Administration and Overhead	\$ 2,500.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**GARBAGE EXPENSES**

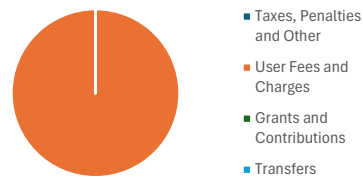


**RECYCLING**

**NET TOTAL**  
**-\$7,560.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (172,000.00)
User Fees and Charges	\$ (172,000.00)	
Grants and Contributions	\$ -	
Transfers	\$ -	

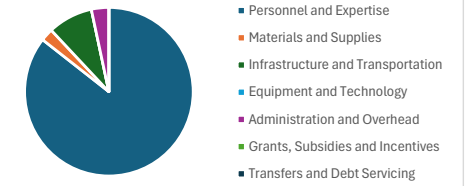
**RECYCLING REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 140,740.00	\$ 164,440.00
Materials and Supplies	\$ 4,000.00	
Infrastructure and Transportation	\$ 14,200.00	
Equipment and Technology	\$ -	
Administration and Overhead	\$ 5,500.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**RECYCLING EXPENSES**

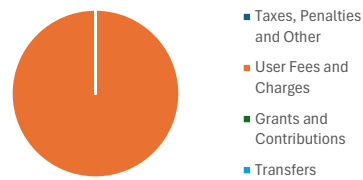


**WATER**

**NET TOTAL**  
**\$458,580.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (1,240,000.00)
User Fees and Charges	\$ (1,240,000.00)	
Grants and Contributions	\$ -	
Transfers	\$ -	

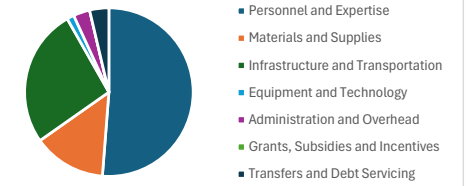
**WATER REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 870,300.00	\$ 1,698,580.00
Materials and Supplies	\$ 238,000.00	
Infrastructure and Transportation	\$ 450,570.00	
Equipment and Technology	\$ 23,400.00	
Administration and Overhead	\$ 53,700.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ 62,610.00	

**WATER EXPENSES**

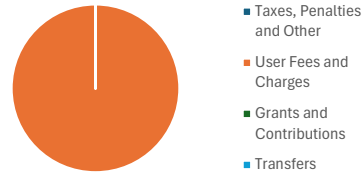


**SANITARY SEWER**

**NET TOTAL**  
**\$170,661.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (505,000.00)
User Fees and Charges	\$ (505,000.00)	
Grants and Contributions	\$ -	
Transfers	\$ -	

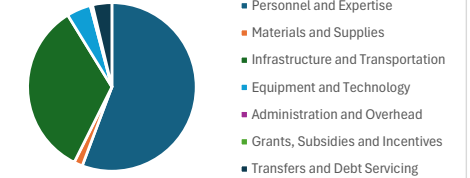
**SANITARY SEWER REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 376,500.00	\$ 675,661.00
Materials and Supplies	\$ 11,200.00	
Infrastructure and Transportation	\$ 228,650.00	
Equipment and Technology	\$ 31,311.00	
Administration and Overhead	\$ 3,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ 25,000.00	

**SANITARY SEWER EXPENSES**

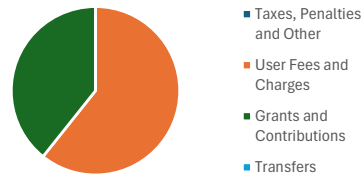


**GAS**

**NET TOTAL**  
**-\$302,000.00**

REVENUE		
CATEGORY	SUBTOTAL	TOTAL
Taxes, Penalties and Other	\$ -	\$ (2,054,500.00)
User Fees and Charges	\$ (1,247,500.00)	
Grants and Contributions	\$ (807,000.00)	
Transfers	\$ -	

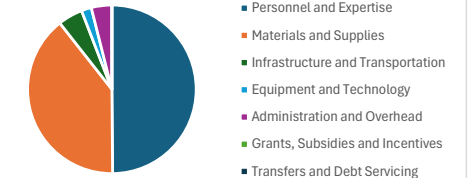
**GAS REVENUES**



**EXPENSES**

CATEGORY	SUBTOTAL	TOTAL
Personnel and Expertise	\$ 874,000.00	\$ 1,752,500.00
Materials and Supplies	\$ 692,700.00	
Infrastructure and Transportation	\$ 83,050.00	
Equipment and Technology	\$ 33,750.00	
Administration and Overhead	\$ 69,000.00	
Grants, Subsidies and Incentives	\$ -	
Transfers and Debt Servicing	\$ -	

**GAS EXPENSES**



# 2026 OPERATING BUDGET

## GENERAL

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ (3,328,000)	\$ (3,546,657)	\$ (3,620,427)	\$ (3,507,698)	\$ (3,591,551)	\$ (3,649,968)	\$ (3,439,028)	\$ 152,523	\$ (3,507,809)	\$ (3,577,965)	\$ (3,649,524)
1100 MUNICIPAL PROPERTY TAXES	\$ (2,900,000)	\$ (2,910,730)	\$ (3,184,738)	\$ (3,024,311)	\$ (3,152,309)	\$ (3,148,860)	\$ (2,904,786)	\$ 247,523	\$ (2,962,882)	\$ (3,022,139)	\$ (3,082,582)
1101 EDUCATION PROPERTY TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1102 SENIOR HOUSING TAXES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1110 PENALTIES AND INTEREST	\$ (40,000)	\$ (32,877)	\$ (40,000)	\$ (39,087)	\$ (40,000)	\$ (46,231)	\$ (40,000)	\$ -	\$ (40,800)	\$ (41,616)	\$ (42,448)
1190 OTHER TAXES	\$ (388,000)	\$ (603,050)	\$ (395,689)	\$ (444,299)	\$ (399,242)	\$ (454,877)	\$ (494,242)	\$ (95,000)	\$ (504,127)	\$ (514,209)	\$ (524,494)
<b>USER FEES AND CHARGES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ (3,066,000)	\$ (3,067,117)	\$ (3,110,201)	\$ (3,099,847)	\$ (3,862,613)	\$ (3,107,632)	\$ (627,613)	\$ 3,235,000	\$ (640,165)	\$ (652,969)	\$ (666,028)
1310 PROVINCIAL GRANTS	\$ (14,000)	\$ (13,413)	\$ (29,638)	\$ (14,283)	\$ (29,996)	\$ (15,015)	\$ (29,996)	\$ -	\$ (30,596)	\$ (31,208)	\$ (31,832)
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ (3,000,000)	\$ (3,001,275)	\$ (3,000,000)	\$ (3,005,000)	\$ (3,740,000)	\$ (3,000,000)	\$ (505,000)	\$ 3,235,000	\$ (515,100)	\$ (525,402)	\$ (535,910)
1320 FEDERAL GRANTS	\$ (52,000)	\$ (52,428)	\$ (80,563)	\$ (80,564)	\$ (92,617)	\$ (92,617)	\$ (92,617)	\$ -	\$ (94,469)	\$ (96,359)	\$ (98,286)
1330 OTHER GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (6,394,000)	\$ (6,613,773)	\$ (6,730,628)	\$ (6,607,544)	\$ (7,454,164)	\$ (6,757,600)	\$ (4,066,641)	\$ 3,387,523	\$ (4,147,974)	\$ (4,230,933)	\$ (4,315,552)
<b>PERSONNEL AND EXPERTISE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget

MATERIALS AND SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
INFRASTRUCTURE AND TRANSPORTATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
ADMINISTRATION AND OVERHEAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
TRANSFERS AND DEBT SERVICE	\$ 700,000	\$ 698,132	\$ 720,155	\$ 717,041	\$ 820,233	\$ 820,234	\$ 1,320,233	\$ 500,000	\$ 1,346,638	\$ 1,373,570	\$ 1,401,042	
2710 TRANSFERS TO RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 510,000	\$ 520,200	\$ 530,604	
2740 EDUCATION REQUISITION	\$ 700,000	\$ 698,132	\$ 720,155	\$ 717,041	\$ 820,233	\$ 820,234	\$ 820,233	\$ -	\$ 836,638	\$ 853,370	\$ 870,438	
2741 EDUCATION REQUISITION - CATHOLIC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2742 DESIGNATED INDUSTRIAL PROPERTY REQUISITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2743 SENIOR HOUSING REQUISITION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>→ TOTAL EXPENSES</b>	<b>\$ 700,000</b>	<b>\$ 698,132</b>	<b>\$ 720,155</b>	<b>\$ 717,041</b>	<b>\$ 820,233</b>	<b>\$ 820,234</b>	<b>\$ 1,320,233</b>	<b>\$ 500,000</b>	<b>\$ 1,346,638</b>	<b>\$ 1,373,570</b>	<b>\$ 1,401,042</b>	
<b>NET TOTAL</b>	<b>\$ (5,694,000)</b>	<b>\$ (5,915,642)</b>	<b>\$ (6,010,473)</b>	<b>\$ (5,890,503)</b>	<b>\$ (6,633,931)</b>	<b>\$ (5,937,366)</b>	<b>\$ (2,746,408)</b>		<b>\$ (2,801,336)</b>	<b>\$ (2,857,363)</b>	<b>\$ (2,914,510)</b>	

# 2026 OPERATING BUDGET

## COUNCIL

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TAXES, PENALTIES AND OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
USER FEES AND CHARGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS AND CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
PERSONNEL AND EXPERTISE	\$ 95,000	\$ 85,124	\$ 175,000	\$ 155,527	\$ 187,000	\$ 120,334	\$ 167,000	\$ (20,000)	\$ 170,340.00	\$ 173,746.80	\$ 177,221.74
2120 EMPLOYER CONTRIBUTIONS	\$ 2,000	\$ (1,888)	\$ 2,000	\$ (43)	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
2150 TRAINING AND DEVELOPMENT	\$ 8,000	\$ 8,096	\$ 8,000	\$ 10,198	\$ 20,000	\$ 7,052	\$ 20,000	\$ -	\$ 20,400	\$ 20,808	\$ 21,224
2152 COUNCIL REMUNERATION AND BENEFITS	\$ 60,000	\$ 55,720	\$ 140,000	\$ 117,270	\$ 140,000	\$ 93,904	\$ 120,000	\$ (20,000)	\$ 122,400	\$ 124,848	\$ 127,345
2155 TRAVEL AND SUBSISTENCE	\$ 25,000	\$ 23,196	\$ 25,000	\$ 28,102	\$ 25,000	\$ 19,378	\$ 25,000	\$ -	\$ 25,500	\$ 26,010	\$ 26,530

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
MATERIALS AND SUPPLIES	\$ 2,000	\$ 56	\$ 2,000	\$ 611	\$ 2,000	\$ 5,750	\$ 8,000	\$ 6,000	\$ 8,160	\$ 8,323	\$ 8,490
2210 OPERATING SUPPLIES	\$ 2,000	\$ 56	\$ 2,000	\$ 611	\$ 2,000	\$ 5,750	\$ 8,000	\$ 6,000	\$ 8,160	\$ 8,323	\$ 8,490

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
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INFRASTRUCTURE AND TRANSPORTATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
ADMINISTRATION AND OVERHEAD	\$ 45,200	\$ 44,421	\$ 45,200	\$ 32,680	\$ 45,200	\$ 27,882	\$ 30,200	\$ (15,000)	\$ 30,804	\$ 31,420	\$ 32,048	
2510 ADVERTISING AND PUBLIC RELATIONS	\$ 45,000	\$ 44,267	\$ 45,000	\$ 32,276	\$ 45,000	\$ 27,728	\$ 30,000	\$ (15,000)	\$ 30,600	\$ 31,212	\$ 31,836	
2540 INSURANCE	\$ 200	\$ 154	\$ 200	\$ 404	\$ 200	\$ 154	\$ 200	\$ -	\$ 204	\$ 208	\$ 212	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 142,200</b>	<b>\$ 129,601</b>	<b>\$ 222,200</b>	<b>\$ 188,818</b>	<b>\$ 234,200</b>	<b>\$ 153,965</b>	<b>\$ 205,200</b>	<b>\$ (29,000)</b>	<b>\$ 209,304</b>	<b>\$ 213,490</b>	<b>\$ 217,760</b>	
<b>NET (SURPLUS) DEFICIT</b>	<b>\$ 142,200</b>	<b>\$ 129,601</b>	<b>\$ 222,200</b>	<b>\$ 188,818</b>	<b>\$ 234,200</b>	<b>\$ 153,965</b>	<b>\$ 205,200.00</b>		<b>\$ 209,304</b>	<b>\$ 213,490</b>	<b>\$ 217,760</b>	

# 2026 OPERATING BUDGET

## ADMINISTRATION

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ (7,500)	\$ (15,422)	\$ (7,500)	\$ (39,307)	\$ (12,900)	\$ (14,197)	\$ (16,500)	\$ (3,600)	\$ (16,830)	\$ (17,167)	\$ (17,510)
1110 PENALTIES AND INTEREST	\$ (7,000)	\$ (14,970)	\$ (7,000)	\$ (16,164)	\$ (12,400)	\$ (17,420)	\$ (16,000)	\$ (3,600)	\$ (16,320)	\$ (16,646)	\$ (16,979)
1190 OTHER TAXES	\$ (500)	\$ (452)	\$ (500)	\$ (23,143)	\$ (500)	\$ 3,223	\$ (500)	\$ -	\$ (510)	\$ (520)	\$ (531)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>USER FEES AND CHARGES</b>	\$ (13,000)	\$ (19,898)	\$ (13,000)	\$ (23,368)	\$ (53,500)	\$ (69,586)	\$ (63,500)	\$ (10,000)	\$ (64,770)	\$ (66,065)	\$ (67,387)
1225 RENTALS AND LEASES	\$ (10,000)	\$ (16,967)	\$ (10,000)	\$ (19,893)	\$ (50,000)	\$ (66,191)	\$ (60,000)	\$ (10,000)	\$ (61,200)	\$ (62,424)	\$ (63,672)
1290 OTHER FEES	\$ (3,000)	\$ (2,931)	\$ (3,000)	\$ (3,475)	\$ (3,500)	\$ (3,395)	\$ (3,500)	\$ -	\$ (3,570)	\$ (3,641)	\$ (3,714)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (247,905)	\$ (247,905)	\$ (252,863)	\$ (257,920)	\$ (263,078)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (247,905)	\$ (247,905)	\$ (252,863)	\$ (257,920)	\$ (263,078)
1320 FEDERAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS</b>	\$ (162,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ (162,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL REVENUE</b>	<b>\$ (182,500)</b>	<b>\$ (35,320)</b>	<b>\$ (20,500)</b>	<b>\$ (62,675)</b>	<b>\$ (66,400)</b>	<b>\$ (83,783)</b>	<b>\$ (327,905)</b>	<b>\$ (261,505)</b>	<b>\$ (334,463)</b>	<b>\$ (341,152)</b>	<b>\$ (347,975)</b>
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	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>PERSONNEL AND EXPERTISE</b>	\$ 706,000	\$ 529,942	\$ 731,000	\$ 673,951	\$ 766,300	\$ 672,483	\$ 783,720	\$ 17,420	\$ 799,394.40	\$ 815,382.29	\$ 831,689.93
2110 SALARIES AND WAGES	\$ 450,000	\$ 339,124	\$ 470,000	\$ 432,285	\$ 490,000	\$ 388,622	\$ 499,800	\$ 9,800	\$ 509,796	\$ 519,992	\$ 530,392
2120 EMPLOYER CONTRIBUTIONS	\$ 136,000	\$ 82,548	\$ 141,000	\$ 101,367	\$ 151,300	\$ 107,199	\$ 148,920	\$ (2,380)	\$ 151,898	\$ 154,936	\$ 158,035
2130 PROFESSIONAL AND CONSULTING SERVICES	\$ 60,000	\$ 67,271	\$ 60,000	\$ 72,087	\$ 30,000	\$ 105,302	\$ 70,000	\$ 40,000	\$ 71,400	\$ 72,828	\$ 74,285
2135 AUDIT FEES	\$ 25,000	\$ 24,800	\$ 25,000	\$ 60,050	\$ 60,000	\$ 34,950	\$ 35,000	\$ (25,000)	\$ 35,700	\$ 36,414	\$ 37,142
2140 LEGAL FEES	\$ 20,000	\$ 12,200	\$ 20,000	\$ 2,201	\$ 20,000	\$ 18,559	\$ 15,000	\$ (5,000)	\$ 15,300	\$ 15,606	\$ 15,918
2150 TRAINING AND DEVELOPMENT	\$ 10,000	\$ 1,110	\$ 10,000	\$ 3,045	\$ 10,000	\$ 9,839	\$ 10,000	\$ -	\$ 10,200	\$ 10,404	\$ 10,612
2155 TRAVEL AND SUBSISTENCE	\$ 5,000	\$ 2,889	\$ 5,000	\$ 2,916	\$ 5,000	\$ 1,345	\$ 5,000	\$ -	\$ 5,100	\$ 5,202	\$ 5,306



→ TOTAL EXPENSES	\$ 921,000	\$ 2,298,973	\$ 946,000	\$ 926,471	\$ 1,061,600	\$ 951,525	\$ 1,060,320	\$ (1,280)	\$ 1,081,526	\$ 1,103,157	\$ 1,125,220
NET (SURPLUS) DEFICIT	\$ 738,500	\$ 2,263,653	\$ 925,500	\$ 863,796	\$ 995,200	\$ 867,742	\$ 732,415.48		\$ 747,064	\$ 762,005	\$ 777,245



	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,000	\$ 39,000	\$ 39,780	\$ 40,576	\$ 41,387
2535 MERCHANT FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,000	\$ 39,000	\$ 39,780	\$ 40,576	\$ 41,387
	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ 381,983	\$ -	\$ 22,166	\$ -	\$ 22,166	\$ -	\$ -	\$ -	\$ -	\$ -
2615 PROVINCIAL FIRE RECOVERY	\$ -	\$ 381,983	\$ -	\$ 22,166	\$ -	\$ 22,166	\$ -	\$ -	\$ -	\$ -	\$ -
2616 PROVINCIAL FIRE COST ADJUSTMENTS	\$ 25,000	\$ 22,991	\$ 25,000	\$ 24,638	\$ 25,000	\$ -	\$ -	\$ (25,000)	\$ -	\$ -	\$ -
	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ 30,000	\$ 33,887	\$ 30,000	\$ 35,498	\$ 36,000	\$ 38,867	\$ -	\$ (36,000)	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ 30,000	\$ 33,887	\$ 30,000	\$ 35,498	\$ 36,000	\$ 38,867	\$ -	\$ (36,000)	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 30,000</b>	<b>\$ 415,870</b>	<b>\$ 30,000</b>	<b>\$ 57,664</b>	<b>\$ 36,000</b>	<b>\$ 61,033</b>	<b>\$ 39,000</b>	<b>\$ 3,000</b>	<b>\$ 39,780</b>	<b>\$ 40,576</b>	<b>\$ 41,387</b>
<b>NET (SURPLUS) DEFICIT</b>	<b>\$ 30,000</b>	<b>\$ 415,870</b>	<b>\$ 30,000</b>	<b>\$ 57,664</b>	<b>\$ 36,000</b>	<b>\$ 61,033</b>	<b>\$ 39,000.00</b>		<b>\$ 39,780</b>	<b>\$ 40,576</b>	<b>\$ 41,387</b>

# 2026 OPERATING BUDGET

## FIRE DEPARTMENT

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (50,000)	\$ (174,289)	\$ (50,000)	\$ (107,780)	\$ (50,000)	\$ (26,805)	\$ (100,000)	\$ (50,000)	\$ (102,000)	\$ (104,040)	\$ (106,121)
1290 OTHER FEES	\$ (50,000)	\$ (174,289)	\$ (50,000)	\$ (107,780)	\$ (50,000)	\$ (26,805)	\$ (100,000)	\$ (50,000)	\$ (102,000)	\$ (104,040)	\$ (106,121)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ (171,943)	\$ (181,366)	\$ (179,434)	\$ (328,016)	\$ (179,434)	\$ (196,486)	\$ (259,434)	\$ (80,000)	\$ (264,623)	\$ (269,915)	\$ (275,313)
1310 PROVINCIAL GRANTS	\$ (74,243)	\$ (74,243)	\$ (81,734)	\$ (217,145)	\$ (81,734)	\$ (81,734)	\$ (81,734)	\$ -	\$ (83,369)	\$ (85,036)	\$ (86,737)
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ (97,700)	\$ (107,123)	\$ (97,700)	\$ (110,871)	\$ (97,700)	\$ (114,752)	\$ (177,700)	\$ (80,000)	\$ (181,254)	\$ (184,879)	\$ (188,577)
1320 FEDERAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1330 OTHER GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ (44,211)	\$ -	\$ (40,000)	\$ (75,000)	\$ (75,000)	\$ (75,000)	\$ -	\$ (76,500)	\$ (78,030)	\$ (79,591)
1410 TRANSFERS FROM RESERVES	\$ -	\$ (44,211)	\$ -	\$ (40,000)	\$ (75,000)	\$ (75,000)	\$ (75,000)	\$ -	\$ (76,500)	\$ (78,030)	\$ (79,591)
<b>→ TOTAL REVENUE</b>	<b>\$ (221,943)</b>	<b>\$ (399,866)</b>	<b>\$ (229,434)</b>	<b>\$ (475,796)</b>	<b>\$ (304,434)</b>	<b>\$ (298,291)</b>	<b>\$ (434,434)</b>	<b>\$ (130,000)</b>	<b>\$ (443,123)</b>	<b>\$ (451,985)</b>	<b>\$ (461,025)</b>
<b>PERSONNEL AND EXPERTISE</b>	\$ 8,000	\$ 5,954	\$ 8,000	\$ 10,631	\$ 8,000	\$ 2,469	\$ 48,000	\$ 40,000	\$ 48,960	\$ 49,939	\$ 50,938
2110 SALARIES AND WAGES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448
2150 TRAINING AND DEVELOPMENT	\$ 3,000	\$ -	\$ 3,000	\$ 3,365	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184
2155 TRAVEL AND SUBSISTENCE	\$ 5,000	\$ 5,954	\$ 5,000	\$ 7,266	\$ 5,000	\$ 2,469	\$ 5,000	\$ -	\$ 5,100	\$ 5,202	\$ 5,306
<b>MATERIALS AND SUPPLIES</b>	\$ 65,600	\$ 82,799	\$ 65,600	\$ 85,393	\$ 65,600	\$ 49,302	\$ 101,500	\$ 35,900	\$ 103,530	\$ 105,601	\$ 107,713
2210 OPERATING SUPPLIES	\$ 20,600	\$ 28,104	\$ 20,600	\$ 56,152	\$ 20,600	\$ 15,727	\$ 20,500	\$ (100)	\$ 20,910	\$ 21,328	\$ 21,755

2230 SMALL EQUIPMENT	\$ 30,000	\$ 47,473	\$ 30,000	\$ 17,673	\$ 30,000	\$ 24,036	\$ 30,000	\$ -	\$ 30,600	\$ 31,212	\$ 31,836
2235 FUEL AND LUBRICANTS	\$ 15,000	\$ 7,223	\$ 15,000	\$ 11,568	\$ 15,000	\$ 9,539	\$ 15,000	\$ -	\$ 15,300	\$ 15,606	\$ 15,918
2260 RENTAL OF FIXED ASSETS	\$ -	\$ -					\$ 36,000	\$ 36,000	\$ 36,720	\$ 37,454	\$ 38,203

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 30,300	\$ 38,737	\$ 30,300	\$ 34,978	\$ 31,000	\$ 46,088	\$ 46,500	\$ 15,500	\$ 47,430.0	\$ 48,378.6	\$ 49,346.2
2330 JANITORIAL SERVICES	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,781	\$ 4,800	\$ 7,144	\$ 4,800	\$ -	\$ 4,896	\$ 4,994	\$ 5,094
2320 UTILITIES	\$ 9,500	\$ 17,281	\$ 9,500	\$ 13,541	\$ 9,500	\$ 22,288	\$ 25,000	\$ 15,500	\$ 25,500	\$ 26,010	\$ 26,530
2350 AMORTIZATION - BUILDINGS	\$ 16,000	\$ 16,656	\$ 16,000	\$ 16,656	\$ 16,700	\$ 16,656	\$ 16,700	\$ -	\$ 17,034	\$ 17,375	\$ 17,722

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ 51,000	\$ 53,244	\$ 51,000	\$ 82,512	\$ 60,750	\$ 86,599	\$ 91,250	\$ 30,500	\$ 93,075	\$ 94,937	\$ 96,835
2410 EQUIPMENT RENTALS AND LEASES	\$ 5,500	\$ -	\$ 5,500	\$ -	\$ 5,500	\$ 2,252	\$ -	\$ (5,500)	\$ -	\$ -	\$ -
2420 EQUIPMENT MAINTENANCE	\$ 18,000	\$ 26,170	\$ 18,000	\$ 60,345	\$ 33,000	\$ 62,180	\$ 69,000	\$ 36,000	\$ 70,380	\$ 71,788	\$ 73,223
2430 AMORTIZATION - EQUIPMENT	\$ 14,500	\$ 19,835	\$ 14,500	\$ 14,928	\$ 15,000	\$ 14,928	\$ 15,000	\$ -	\$ 15,300	\$ 15,606	\$ 15,918
2435 AMORTIZATION - VEHICLES	\$ 13,000	\$ 7,239	\$ 13,000	\$ 7,239	\$ 7,250	\$ 7,239	\$ 7,250	\$ -	\$ 7,395	\$ 7,543	\$ 7,694

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 44,000	\$ 37,649	\$ 44,000	\$ 41,069	\$ 44,000	\$ 45,264	\$ 42,000	\$ (2,000)	\$ 42,840	\$ 43,697	\$ 44,571
2510 ADVERTISING AND PUBLIC RELATIONS	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ -	\$ -	\$ (500)	\$ -	\$ -	\$ -
2520 TELEPHONE AND COMMUNICATIONS	\$ 20,000	\$ 25,626	\$ 20,000	\$ 20,642	\$ 20,000	\$ 22,642	\$ 20,000	\$ -	\$ 20,400	\$ 20,808	\$ 21,224
2525 EMERGENCY COMMUNICATIONS	\$ 20,000	\$ 9,062	\$ 20,000	\$ 9,177	\$ 20,000	\$ 10,406	\$ 10,000	\$ (10,000)	\$ 10,200	\$ 10,404	\$ 10,612
2540 INSURANCE	\$ 3,500	\$ 2,962	\$ 3,500	\$ 11,249	\$ 3,500	\$ 12,216	\$ 12,000	\$ 8,500	\$ 12,240	\$ 12,485	\$ 12,734

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ 90,000	\$ 258,500	\$ 90,000	\$ 120,000	\$ 115,000	\$ 190,000	\$ 140,000	\$ 25,000	\$ 142,800	\$ 145,656	\$ 148,569
2610 GRANTS AND CONTRIBUTIONS	\$ 90,000	\$ 258,500	\$ 90,000	\$ 120,000	\$ 115,000	\$ 190,000	\$ 140,000	\$ 25,000	\$ 142,800	\$ 145,656	\$ 148,569

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,121
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 288,900</b>	<b>\$ 476,884</b>	<b>\$ 288,900</b>	<b>\$ 374,583</b>	<b>\$ 324,350</b>	<b>\$ 419,722</b>	<b>\$ 569,250</b>	<b>\$ 244,900</b>	<b>\$ 580,635</b>	<b>\$ 592,248</b>	<b>\$ 604,093</b>
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<b>NET (SURPLUS) DEFICIT</b>	<b>\$ 66,957</b>	<b>\$ 77,019</b>	<b>\$ 59,466</b>	<b>\$ (101,213)</b>	<b>\$ 19,916</b>	<b>\$ 121,431</b>	<b>\$ 134,816</b>		<b>\$ 137,512</b>	<b>\$ 140,263</b>	<b>\$ 143,068</b>
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# 2026 OPERATING BUDGET

## SAFETY SERVICES

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (12,000)	\$ (12,000)	\$ (12,240)	\$ (12,485)	\$ (12,734)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (12,000)	\$ (12,000)	\$ (12,240)	\$ (12,485)	\$ (12,734)
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (12,000)	\$ (12,000)	\$ (12,240)	\$ (12,485)	\$ (12,734)
<b>PERSONNEL AND EXPERTISE</b>	\$ 7,000	\$ -	\$ 53,000	\$ 1,365	\$ 17,000	\$ 4,563	\$ 4,000	\$ (13,000)	\$ 4,080.00	\$ 4,161.60	\$ 4,244.83
2110 SALARIES & WAGES	\$ -	\$ -	\$ 33,000	\$ -	\$ 10,000	\$ 792	\$ -	\$ (10,000)	\$ -	\$ -	\$ -
2120 EMPLOYER CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349	\$ -	\$ -	\$ -	\$ -	\$ -
2150 TRAINING AND DEVELOPMENT	\$ 7,000	\$ -	\$ 20,000	\$ 1,365	\$ 7,000	\$ 3,422	\$ 4,000	\$ (3,000)	\$ 4,080	\$ 4,162	\$ 4,245
<b>MATERIALS AND SUPPLIES</b>	\$ 1,000	\$ 351	\$ 13,000	\$ 5,014	\$ 3,000	\$ 359	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184
2210 OPERATING SUPPLIES	\$ 1,000	\$ 351	\$ 1,000	\$ 3,669	\$ 1,000	\$ 359	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061
2230 SMALL EQUIPMENT	\$ -	\$ -	\$ 12,000	\$ 1,345	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 2,000	\$ 1,953	\$ 2,000	\$ 1,986	\$ 2,000	\$ 1,986	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
2520 TELEPHONE AND COMMUNICATIONS	\$ 2,000	\$ 1,953	\$ 2,000	\$ 1,986	\$ 2,000	\$ 1,986	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2610 GRANTS AND CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 10,000</b>	<b>\$ 2,304</b>	<b>\$ 68,000</b>	<b>\$ 8,365</b>	<b>\$ 22,000</b>	<b>\$ 6,907</b>	<b>\$ 9,000</b>	<b>\$ (13,000)</b>	<b>\$ 9,180</b>	<b>\$ 9,364</b>	<b>\$ 9,551</b>
<b>NET (SURPLUS) DEFICIT</b>	<b>\$ 10,000</b>	<b>\$ 2,304</b>	<b>\$ 68,000</b>	<b>\$ 8,365</b>	<b>\$ 22,000</b>	<b>\$ 6,907</b>	<b>\$ (3,000)</b>	<b>\$ (3,060)</b>	<b>\$ (3,121)</b>	<b>\$ (3,184)</b>	

# 2026 OPERATING BUDGET

## PLANNING

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (45,500)	\$ (36,792)	\$ (45,500)	\$ (39,849)	\$ (40,000)	\$ (33,349)	\$ (30,000)	\$ 10,000	\$ (30,600)	\$ (31,212)	\$ (31,836)
1240 LICENSES AND PERMITS	\$ (16,000)	\$ (25,095)	\$ (16,000)	\$ (22,950)	\$ (20,000)	\$ (31,153)	\$ (20,000)	\$ -	\$ (20,400)	\$ (20,808)	\$ (21,224)
1290 OTHER FEES	\$ (29,500)	\$ (11,697)	\$ (29,500)	\$ (16,900)	\$ (20,000)	\$ (2,197)	\$ (10,000)	\$ 10,000	\$ (10,200)	\$ (10,404)	\$ (10,612)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (36,500)	\$ (36,500)	\$ (37,230)	\$ (37,975)	\$ (38,734)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (36,500)	\$ (36,500)	\$ (37,230)	\$ (37,975)	\$ (38,734)
<b>TRANSFERS</b>	\$ -	\$ (9,834)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ (9,834)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (45,500)	\$ (46,626)	\$ (45,500)	\$ (39,849)	\$ (40,000)	\$ (33,349)	\$ (66,500)	\$ (26,500)	\$ (67,830)	\$ (69,187)	\$ (70,570)
<b>PERSONNEL AND EXPERTISE</b>	\$ 154,000	\$ 136,692	\$ 129,000	\$ 141,048	\$ 147,700	\$ 137,731	\$ 150,700	\$ 3,000	\$ 153,714.00	\$ 156,788.28	\$ 159,924.05
2110 SALARIES & WAGES	\$ 72,500	\$ 84,393	\$ 72,500	\$ 91,006	\$ 91,200	\$ 81,751	\$ 93,200	\$ 2,000	\$ 95,064	\$ 96,965	\$ 98,905
2120 EMPLOYER CONTRIBUTIONS	\$ 21,000	\$ 19,037	\$ 21,000	\$ 22,508	\$ 21,000	\$ 22,219	\$ 22,000	\$ 1,000	\$ 22,440	\$ 22,889	\$ 23,347
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 60,000	\$ 33,210	\$ 35,000	\$ 27,534	\$ 35,000	\$ 33,760	\$ 35,000	\$ -	\$ 35,700	\$ 36,414	\$ 37,142
2155 TRAVEL AND SUBSISTENCE	\$ 500	\$ 53	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ -	\$ 510	\$ 520	\$ 531
<b>MATERIALS AND SUPPLIES</b>	\$ 1,000	\$ 780	\$ 1,000	\$ 2	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061
2210 OPERATING SUPPLIES	\$ 1,000	\$ 780	\$ 1,000	\$ 2	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ADMINISTRATION AND OVERHEAD</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2510 ADVERTISING AND PUBLIC RELATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ 19,500	\$ 9,834	\$ 19,500	\$ 9,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2610 GRANTS AND CONTRIBUTIONS	\$ 19,500	\$ 9,834	\$ 19,500	\$ 9,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 174,500</b>	<b>\$ 147,306</b>	<b>\$ 149,500</b>	<b>\$ 150,280</b>	<b>\$ 148,700</b>	<b>\$ 137,731</b>	<b>\$ 151,700</b>	<b>\$ 3,000</b>	<b>\$ 154,734</b>	<b>\$ 157,829</b>	<b>\$ 160,985</b>
<b>NET TOTAL</b>	<b>\$ 129,000</b>	<b>\$ 100,680</b>	<b>\$ 104,000</b>	<b>\$ 110,431</b>	<b>\$ 108,700</b>	<b>\$ 104,381</b>	<b>\$ 85,200</b>		<b>\$ 86,904</b>	<b>\$ 88,642</b>	<b>\$ 90,415</b>



2210 OPERATING SUPPLIES	\$ -	\$ -	\$ -	\$ 21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2220 OFFICE SUPPLIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2230 SMALL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
INFRASTRUCTURE AND TRANSPORTATION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,700	\$ 4,700	\$ 4,794.0	\$ 4,889.9	\$ 4,987.7
2320 UTILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,700	\$ 4,700	\$ 4,794	\$ 4,890	\$ 4,988

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ 2,000	\$ 2,956	\$ 2,000	\$ 3,422	\$ 3,500	\$ 5,774	\$ 10,000	\$ 6,500	\$ 10,200	\$ 10,404	\$ 10,612
2510 ADVERTISING AND PUBLIC RELATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2520 TELEPHONE AND COMMUNICATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500		\$ 2,550	\$ 2,601	\$ 2,653
2530 MEMBERSHIPS AND SUBSCRIPTIONS	\$ 2,000	\$ 2,956	\$ 2,000	\$ 3,422	\$ 3,500	\$ 5,774	\$ 7,500	\$ 4,000	\$ 7,650	\$ 7,803	\$ 7,959

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2610 GRANTS AND CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

➔ TOTAL EXPENSES	\$ 28,900	\$ 25,299	\$ 103,000	\$ 29,281	\$ 29,650	\$ 25,378	\$ 41,450	\$ 11,800	\$ 42,279	\$ 43,125	\$ 43,987
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NET TOTAL	\$ 28,900	\$ 25,299	\$ 103,000	\$ 29,281	\$ 29,650	\$ 25,378	\$ 27,450		\$ 27,999	\$ 28,559	\$ 29,130
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2315 LAND DEVELOPMENT COSTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
ADMINISTRATION AND OVERHEAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
TRANSFERS AND DEBT SERVICE	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 5,000	\$ 34,148	\$ -	\$ (5,000)	\$ -	\$ -	\$ -	
2710 TRANSFERS TO OPERATING RESERVES	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ 5,000	\$ 34,148	\$ -	\$ (5,000)	\$ -	\$ -	\$ -	
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>→ TOTAL EXPENSES</b>	<b>\$ 30,000</b>	<b>\$ 934</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 34,148</b>	<b>\$ 1,000</b>	<b>\$ (4,000)</b>	<b>\$ 1,020</b>	<b>\$ 1,040</b>	<b>\$ 1,061</b>	
<b>NET TOTAL</b>	<b>\$ -</b>	<b>\$ 934</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ (952)</b>	<b>\$ 1,000</b>		<b>\$ 1,020</b>	<b>\$ 1,040</b>	<b>\$ 1,061</b>	



	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ADMINISTRATION AND OVERHEAD</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ 68,000	\$ 67,411	\$ 98,000	\$ 97,741	\$ 85,610	\$ 85,611	\$ 122,095	\$ 36,485	\$ 143,850.68	\$ 264,852.67	\$ 420,336.05
2610 GRANTS AND CONTRIBUTIONS	\$ 68,000	\$ 67,411	\$ 98,000	\$ 97,741	\$ 85,610	\$ 85,611	\$ 122,095	\$ 36,485	\$ 143,851	\$ 264,853	\$ 420,336
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	\$ 68,000	\$ 67,411	\$ 98,000	\$ 97,741	\$ 85,610	\$ 85,611	\$ 122,095	\$ 36,485	\$ 143,851	\$ 264,853	\$ 420,336
<b>NET (SURPLUS) DEFICIT</b>	\$ 68,000	\$ 54,787	\$ 98,000	\$ 87,790	\$ 85,610	\$ 75,295	\$ (6,000)		\$ 13,193	\$ 131,582	\$ 284,400

# 2026 OPERATING BUDGET

## BYLAW

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ (8,000)	\$ (11,322)	\$ (8,000)	\$ (31,059)	\$ (8,000)	\$ (11,484)	\$ (8,000)	\$ -	\$ (8,160)	\$ (8,323)	\$ (8,490)
1110 PENALTIES AND INTEREST	\$ (8,000)	\$ (11,322)	\$ (8,000)	\$ (31,059)	\$ (8,000)	\$ (11,484)	\$ (8,000)	\$ -	\$ (8,160)	\$ (8,323)	\$ (8,490)
<b>USER FEES AND CHARGES</b>	\$ (25,000)	\$ (17,238)	\$ (25,000)	\$ (21,715)	\$ (26,500)	\$ (98,779)	\$ (26,500)	\$ -	\$ (27,030)	\$ (27,571)	\$ (28,122)
1240 LICENSES AND PERMITS	\$ (24,000)	\$ (17,238)	\$ (24,000)	\$ (21,715)	\$ (25,500)	\$ (22,619)	\$ (25,500)	\$ -	\$ (26,010)	\$ (26,530)	\$ (27,061)
1290 OTHER FEES	\$ (1,000)	\$ -	\$ (1,000)	\$ -	\$ (1,000)	\$ (76,160)	\$ (1,000)	\$ -	\$ (1,020)	\$ (1,040)	\$ (1,061)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ (6,000)	\$ -	\$ (6,000)	\$ -	\$ -	\$ -	\$ (140,000)	\$ (140,000)	\$ (142,800)	\$ (145,656)	\$ (148,569)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ (6,000)	\$ -	\$ (6,000)	\$ -	\$ -	\$ -	\$ (140,000)	\$ (140,000)	\$ (142,800)	\$ (145,656)	\$ (148,569)
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	<b>\$ (39,000)</b>	<b>\$ (28,560)</b>	<b>\$ (39,000)</b>	<b>\$ (52,774)</b>	<b>\$ (34,500)</b>	<b>\$ (110,263)</b>	<b>\$ (174,500)</b>	<b>\$ (140,000)</b>	<b>\$ (177,990)</b>	<b>\$ (181,550)</b>	<b>\$ (185,181)</b>
<b>PERSONNEL AND EXPERTISE</b>	\$ 161,000	\$ 140,855	\$ 199,500	\$ 185,797	\$ 202,500	\$ 99,135	\$ 140,000	\$ (62,500)	\$ -	\$ -	\$ -
2110 SALARIES & WAGES	\$ 120,000	\$ 109,850	\$ 150,000	\$ 145,132	\$ 150,000	\$ 79,644	\$ -	\$ (150,000)	\$ -	\$ -	\$ -
2120 EMPLOYER CONTRIBUTIONS	\$ 35,000	\$ 27,466	\$ 43,500	\$ 38,340	\$ 43,500	\$ 19,491	\$ -	\$ (43,500)	\$ -	\$ -	\$ -
2150 TRAINING AND DEVELOPMENT	\$ 2,500	\$ 986	\$ 2,500	\$ 600	\$ 5,500	\$ -	\$ -	\$ (5,500)	\$ -	\$ -	\$ -
2155 TRAVEL AND SUBSISTENCE	\$ 3,500	\$ 2,552	\$ 3,500	\$ 1,725	\$ 3,500	\$ -	\$ -	\$ (3,500)	\$ -	\$ -	\$ -
2130 PROFESSIONAL & CONSULTING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ 140,000	\$ 142,800	\$ 145,656	\$ 148,569
<b>MATERIALS AND SUPPLIES</b>	\$ 46,000	\$ 32,840	\$ 46,000	\$ 15,018	\$ 28,000	\$ 22,335	\$ 11,500	\$ (16,500)	\$ 11,730	\$ 11,965	\$ 12,204

2210 OPERATING SUPPLIES	\$ 11,500	\$ 4,525	\$ 11,500	\$ 7,104	\$ 11,500	\$ 9,030	\$ 11,500	\$ -	\$ 11,730	\$ 11,965	\$ 12,204
2230 SMALL EQUIPMENT	\$ 28,000	\$ 22,477	\$ 28,000	\$ 3,192	\$ 10,000	\$ 364	\$ -	\$ (10,000)	\$ -	\$ -	\$ -
2235 FUEL AND LUBRICANTS	\$ 6,500	\$ 5,837	\$ 6,500	\$ 4,722	\$ 6,500	\$ 12,941	\$ -	\$ (6,500)	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
INFRASTRUCTURE AND TRANSPORTATION	\$ 14,000	\$ 28,142	\$ 14,000	\$ 45,729	\$ 20,000	\$ 12,658	\$ 20,000	\$ -	\$ 20,400.0	\$ 20,808.0	\$ 21,224.2
2310 FACILITY MAINTENANCE	\$ 14,000	\$ 28,142	\$ 14,000	\$ 45,729	\$ 20,000	\$ 12,658	\$ 20,000	\$ -	\$ 20,400	\$ 20,808	\$ 21,224

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ 4,700	\$ 7,754	\$ 4,700	\$ 11,951	\$ 12,000	\$ 7,239	\$ -	\$ (12,000)	\$ -	\$ -	\$ -
2435 AMORTIZATION - VEHICLES	\$ 4,700	\$ 7,754	\$ 4,700	\$ 11,951	\$ 12,000	\$ 7,239	\$ -	\$ (12,000)	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ 4,000	\$ 2,220	\$ 4,000	\$ 2,061	\$ 4,000	\$ 3,456	\$ 1,000	\$ (3,000)	\$ 1,020	\$ 1,040	\$ 1,061
2520 TELEPHONE AND COMMUNICATIONS	\$ 2,000	\$ 1,466	\$ 2,000	\$ 1,282	\$ 2,000	\$ 1,670	\$ -	\$ (2,000)	\$ -	\$ -	\$ -
2510 ADVERTISING AND PUBLIC RELATIONS	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ 697	\$ -	\$ (1,000)	\$ -	\$ -	\$ -
2540 INSURANCE	\$ 1,000	\$ 754	\$ 1,000	\$ 779	\$ 1,000	\$ 1,089	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 229,700</b>	<b>\$ 211,811</b>	<b>\$ 268,200</b>	<b>\$ 260,556</b>	<b>\$ 266,500</b>	<b>\$ 144,823</b>	<b>\$ 172,500</b>	<b>\$ (94,000)</b>	<b>\$ 33,150</b>	<b>\$ 33,813</b>	<b>\$ 34,489</b>
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<b>NET TOTAL</b>	<b>\$ 190,700</b>	<b>\$ 183,251</b>	<b>\$ 229,200</b>	<b>\$ 207,782</b>	<b>\$ 232,000</b>	<b>\$ 34,560</b>	<b>\$ (2,000)</b>	<b>\$ (144,840)</b>	<b>\$ (147,737)</b>	<b>\$ (150,692)</b>
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	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ADMINISTRATION AND OVERHEAD</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ 193,250	\$ 193,239	\$ 150,000	\$ 150,000	\$ 193,250	\$ 193,240	\$ 193,250	\$ -	\$ 197,115	\$ 201,057	\$ 205,078
2610 GRANTS AND CONTRIBUTIONS	\$ 193,250	\$ 193,239	\$ 150,000	\$ 150,000	\$ 193,250	\$ 193,240	\$ 193,250	\$ -	\$ 197,115	\$ 201,057	\$ 205,078
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	\$ 193,250	\$ 193,239	\$ 150,000	\$ 150,000	\$ 193,250	\$ 193,240	\$ 193,250	\$ -	\$ 197,115	\$ 201,057	\$ 205,078
<b>NET TOTAL</b>	\$ 193,250	\$ 193,239	\$ 150,000	\$ 150,000	\$ 193,250	\$ 193,240	\$ 250		\$ 255	\$ 260	\$ 265



2350 AMORTIZATION - BUILDINGS	\$ 30,000	\$ 32,613	\$ 30,000	\$ 32,613	\$ 32,700	\$ 32,613	\$ 34,000	\$ 1,300	\$ 34,680	\$ 35,374	\$ 36,081
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
ADMINISTRATION AND OVERHEAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
GRANTS, SUBSIDIES AND INCENTIVES	\$ 30,000	\$ 51,457	\$ 30,000	\$ 71,119	\$ 30,000	\$ 8,110	\$ 55,000	\$ 25,000	\$ 56,100	\$ 57,222	\$ 58,366
2610 GRANTS AND CONTRIBUTIONS	\$ 30,000	\$ 51,457	\$ 30,000	\$ 71,119	\$ 30,000	\$ 8,110	\$ 55,000	\$ 25,000	\$ 56,100	\$ 57,222	\$ 58,366
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 60,000</b>	<b>\$ 84,070</b>	<b>\$ 60,000</b>	<b>\$ 103,732</b>	<b>\$ 62,700</b>	<b>\$ 40,723</b>	<b>\$ 89,000</b>	<b>\$ 26,300</b>	<b>\$ 90,780</b>	<b>\$ 92,596</b>	<b>\$ 94,448</b>
<b>NET TOTAL</b>	<b>\$ 60,000</b>	<b>\$ 84,070</b>	<b>\$ 60,000</b>	<b>\$ 103,732</b>	<b>\$ 62,700</b>	<b>\$ 40,723</b>	<b>\$ 89,000</b>		<b>\$ 90,780</b>	<b>\$ 92,596</b>	<b>\$ 94,448</b>



NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
ADMINISTRATION AND OVERHEAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>	
TRANSFERS AND DEBT SERVICE	\$ 4,000	\$ 5,500	\$ 4,000	\$ -	\$ 4,000	\$ -	\$ -	\$ (4,000)	\$ -	\$ -	\$ -	
2710 TRANSFERS TO OPERATING RESERVES	\$ 4,000	\$ 5,500	\$ 4,000	\$ -	\$ 4,000	\$ -	\$ -	\$ (4,000)	\$ -	\$ -	\$ -	
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>→ TOTAL EXPENSES</b>	<b>\$ 96,500</b>	<b>\$ 68,002</b>	<b>\$ 76,500</b>	<b>\$ 55,810</b>	<b>\$ 76,500</b>	<b>\$ 45,742</b>	<b>\$ 73,000</b>	<b>\$ (3,500)</b>	<b>\$ 74,460</b>	<b>\$ 75,949</b>	<b>\$ 77,468</b>	
<b>NET TOTAL</b>	<b>\$ 83,500</b>	<b>\$ 48,902</b>	<b>\$ 63,500</b>	<b>\$ 47,913</b>	<b>\$ 63,500</b>	<b>\$ 40,492</b>	<b>\$ 58,500</b>		<b>\$ 59,670</b>	<b>\$ 60,863</b>	<b>\$ 62,081</b>	

# 2026 OPERATING BUDGET

## REC BOARD

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (32,500)	\$ (29,304)	\$ (32,500)	\$ (42,275)	\$ (33,500)	\$ (33,279)	\$ (32,500)	\$ 1,000	\$ (33,150)	\$ (33,813)	\$ (34,489)
1220 PROGRAM FEES	\$ (27,000)	\$ (27,084)	\$ (27,000)	\$ (38,880)	\$ (30,000)	\$ (31,603)	\$ (30,000)	\$ -	\$ (30,600)	\$ (31,212)	\$ (31,836)
1225 RENTALS AND LEASES	\$ (2,000)	\$ (2,114)	\$ (2,000)	\$ (3,381)	\$ (2,500)	\$ (1,666)	\$ (2,500)	\$ -	\$ (2,550)	\$ (2,601)	\$ (2,653)
1290 OTHER FEES	\$ (3,500)	\$ (106)	\$ (3,500)	\$ (13)	\$ (1,000)	\$ (10)	\$ -	\$ 1,000	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (110,000)	\$ (110,000)	\$ (112,200)	\$ (114,444)	\$ (116,733)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (110,000)	\$ (110,000)	\$ (112,200)	\$ (114,444)	\$ (116,733)
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (32,500)	\$ (29,304)	\$ (32,500)	\$ (42,275)	\$ (33,500)	\$ (33,279)	\$ (142,500)	\$ (109,000)	\$ (145,350)	\$ (148,257)	\$ (151,222)
<b>PERSONNEL AND EXPERTISE</b>	\$ 401,000	\$ 356,915	\$ 390,000	\$ 389,864	\$ 397,000	\$ 325,081	\$ 401,000	\$ 4,000	\$ 409,020	\$ 417,200	\$ 425,544
2110 SALARIES & WAGES	\$ 256,000	\$ 232,174	\$ 248,000	\$ 249,921	\$ 253,000	\$ 211,611	\$ 255,000	\$ 2,000	\$ 260,100	\$ 265,302	\$ 270,608
2120 EMPLOYER CONTRIBUTIONS	\$ 73,000	\$ 58,524	\$ 70,000	\$ 79,003	\$ 80,000	\$ 60,199	\$ 85,000	\$ 5,000	\$ 86,700	\$ 88,434	\$ 90,203
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 55,000	\$ 51,000	\$ 55,000	\$ 42,082	\$ 47,000	\$ 38,962	\$ 44,000	\$ (3,000)	\$ 44,880	\$ 45,778	\$ 46,693
2150 TRAINING AND DEVELOPMENT	\$ 6,000	\$ 5,904	\$ 6,000	\$ 5,049	\$ 6,000	\$ 4,614	\$ 6,000	\$ -	\$ 6,120	\$ 6,242	\$ 6,367
2155 TRAVEL AND SUBSISTENCE	\$ 11,000	\$ 9,313	\$ 11,000	\$ 13,810	\$ 11,000	\$ 9,696	\$ 11,000	\$ -	\$ 11,220	\$ 11,444	\$ 11,673
	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget

MATERIALS AND SUPPLIES	\$ 19,300	\$ 7,788	\$ 19,300	\$ 15,386	\$ 19,600	\$ 9,490	\$ 10,600	\$ (9,000)	\$ 10,812	\$ 11,028	\$ 11,249
2210 OPERATING SUPPLIES	\$ 9,300	\$ 6,533	\$ 9,300	\$ 5,234	\$ 9,600	\$ 6,240	\$ 5,600	\$ (4,000)	\$ 5,712	\$ 5,826	\$ 5,943
2230 SMALL EQUIPMENT	\$ 10,000	\$ 1,255	\$ 10,000	\$ 10,152	\$ 10,000	\$ 3,250	\$ 5,000	\$ (5,000)	\$ 5,100	\$ 5,202	\$ 5,306
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
INFRASTRUCTURE AND TRANSPORTATION	\$ 5,000	\$ 489	\$ 5,000	\$ 1,727	\$ 5,000	\$ 30	\$ 1,500	\$ (3,500)	\$ 1,530.0	\$ 1,560.6	\$ 1,591.8
2310 FACILITY MAINTENANCE	\$ 5,000	\$ 489	\$ 5,000	\$ 1,727	\$ 5,000	\$ 30	\$ 1,500	\$ (3,500)	\$ 1,530	\$ 1,561	\$ 1,592
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
EQUIPMENT AND TECHNOLOGY	\$ 3,500	\$ 3,268	\$ 3,500	\$ 3,621	\$ 3,500	\$ 3,468	\$ 3,500	\$ -	\$ 3,570	\$ 3,641	\$ 3,714
2410 EQUIPMENT RENTALS AND LEASES	\$ 3,500	\$ 3,268	\$ 3,500	\$ 3,621	\$ 3,500	\$ 3,468	\$ 3,500	\$ -	\$ 3,570	\$ 3,641	\$ 3,714
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
ADMINISTRATION AND OVERHEAD	\$ 16,750	\$ 13,485	\$ 16,750	\$ 14,238	\$ 19,250	\$ 15,531	\$ 15,800	\$ (3,450)	\$ 16,116	\$ 16,438	\$ 16,767
2510 ADVERTISING AND PUBLIC RELATIONS	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ -	\$ (1,000)	\$ -	\$ -	\$ -
2520 TELEPHONE AND COMMUNICATIONS	\$ 10,500	\$ 8,220	\$ 10,500	\$ 7,630	\$ 10,500	\$ 7,971	\$ 8,000	\$ (2,500)	\$ 8,160	\$ 8,323	\$ 8,490
2530 MEMBERSHIPS AND SUBSCRIPTIONS	\$ 5,000	\$ 5,015	\$ 5,000	\$ 6,608	\$ 7,500	\$ 7,310	\$ 7,500	\$ -	\$ 7,650	\$ 7,803	\$ 7,959
2540 INSURANCE	\$ 250	\$ 250	\$ 250	\$ -	\$ 250	\$ 250	\$ 300	\$ 50	\$ 306	\$ 312	\$ 318
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
GRANTS, SUBSIDIES AND INCENTIVES	\$ 10,000	\$ 6,571	\$ 10,000	\$ 7,276	\$ 10,000	\$ 7,246	\$ 10,000	\$ -	\$ 10,200	\$ 10,404	\$ 10,612
2610 GRANTS AND CONTRIBUTIONS	\$ 10,000	\$ 6,571	\$ 10,000	\$ 7,276	\$ 10,000	\$ 7,246	\$ 10,000	\$ -	\$ 10,200	\$ 10,404	\$ 10,612
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 455,550</b>	<b>\$ 388,516</b>	<b>\$ 444,550</b>	<b>\$ 432,112</b>	<b>\$ 454,350</b>	<b>\$ 360,846</b>	<b>\$ 442,400</b>	<b>\$ (11,950)</b>	<b>\$ 451,248</b>	<b>\$ 460,273</b>	<b>\$ 469,478</b>
<b>NET TOTAL</b>	<b>\$ 423,050</b>	<b>\$ 359,212</b>	<b>\$ 412,050</b>	<b>\$ 389,837</b>	<b>\$ 420,850</b>	<b>\$ 327,567</b>	<b>\$ 299,900</b>		<b>\$ 305,898</b>	<b>\$ 312,016</b>	<b>\$ 318,256</b>

# 2026 OPERATING BUDGET

## SPLASH PARK

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ -	\$ 17,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1290 OTHER FEES	\$ -	\$ 17,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (160,000)	\$ (160,000)	\$ (163,200)	\$ (166,464)	\$ (169,793)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (160,000)	\$ (160,000)	\$ (163,200)	\$ (166,464)	\$ (169,793)
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ -	\$ 17,846	\$ -	\$ -	\$ -	\$ -	\$ (160,000)	\$ (160,000)	\$ (163,200)	\$ (166,464)	\$ (169,793)
<b>PERSONNEL AND EXPERTISE</b>	\$ 42,900	\$ 39,382	\$ 42,900	\$ 37,409	\$ 42,900	\$ 45,828	\$ 45,000	\$ 2,100	\$ 45,900	\$ 46,818	\$ 47,754
2110 SALARIES & WAGES	\$ 34,000	\$ 32,051	\$ 34,000	\$ 30,295	\$ 34,000	\$ 28,445	\$ 35,000	\$ 1,000	\$ 35,700	\$ 36,414	\$ 37,142
2120 EMPLOYER CONTRIBUTIONS	\$ 8,900	\$ 7,331	\$ 8,900	\$ 7,113	\$ 8,900	\$ 7,097	\$ 10,000	\$ 1,100	\$ 10,200	\$ 10,404	\$ 10,612
2130 PROFESSIONAL & CONSULTING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,286	\$ -	\$ -	\$ -	\$ -	\$ -
2150 TRAINING AND DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2155 TRAVEL AND SUBSISTENCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>MATERIALS AND SUPPLIES</b>	\$ 11,000	\$ 4,380	\$ 11,000	\$ 3,836	\$ 10,500	\$ 14,053	\$ 6,700	\$ (3,800)	\$ 6,834	\$ 6,971	\$ 7,110
2210 OPERATING SUPPLIES	\$ 11,000	\$ 4,380	\$ 11,000	\$ 3,836	\$ 10,500	\$ 14,053	\$ 6,700	\$ (3,800)	\$ 6,834	\$ 6,971	\$ 7,110

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 11,500	\$ 56,269	\$ 11,500	\$ 25,209	\$ 30,500	\$ 26,581	\$ 27,500	\$ (3,000)	\$ 28,050	\$ 28,611	\$ 29,183
2310 FACILITY MAINTENANCE	\$ 3,500	\$ 773	\$ 3,500	\$ 1,937	\$ 3,500	\$ 3,542	\$ 3,500	\$ -	\$ 3,570	\$ 3,641	\$ 3,714
2320 UTILITIES	\$ 8,000	\$ 4,822	\$ 8,000	\$ 4,294	\$ 8,000	\$ 4,083	\$ 5,000	\$ (3,000)	\$ 5,100	\$ 5,202	\$ 5,306
2350 AMORTIZATION - BUILDINGS	\$ -	\$ 50,675	\$ -	\$ 18,978	\$ 19,000	\$ 18,955	\$ 19,000	\$ -	\$ 19,380	\$ 19,768	\$ 20,163
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ 39,788	\$ -	\$ 38,700	\$ 39,000	\$ 43,803	\$ 43,852	\$ 4,852	\$ 44,729	\$ 45,624	\$ 46,536
2430 AMORTIZATION - EQUIPMENT	\$ -	\$ 26,480	\$ -	\$ 23,749	\$ 24,000	\$ 28,852	\$ 28,852	\$ 4,852	\$ 29,429	\$ 30,018	\$ 30,618
2435 AMORTIZATION - VEHICLES	\$ -	\$ 13,308	\$ -	\$ 14,951	\$ 15,000	\$ 14,951	\$ 15,000	\$ -	\$ 15,300	\$ 15,606	\$ 15,918
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 3,200	\$ 3,194	\$ 3,200	\$ 2,692	\$ 3,200	\$ 8,221	\$ 3,000	\$ (200)	\$ 3,060	\$ 3,121	\$ 3,184
2520 TELEPHONE AND COMMUNICATIONS	\$ 1,200	\$ 1,245	\$ 1,200	\$ 647	\$ 1,200	\$ 7,971	\$ 1,000	\$ (200)	\$ 1,020	\$ 1,040	\$ 1,061
2540 INSURANCE	\$ 2,000	\$ 1,949	\$ 2,000	\$ 2,045	\$ 2,000	\$ 250	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2610 GRANTS AND CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	\$ 68,600	\$ 143,014	\$ 68,600	\$ 107,847	\$ 126,100	\$ 138,486	\$ 126,052	\$ (48)	\$ 128,573	\$ 131,145	\$ 133,767
<b>NET TOTAL</b>	\$ 68,600	\$ 160,860	\$ 68,600	\$ 107,847	\$ 126,100	\$ 138,486	\$ (33,948)	\$ (34,627)	\$ (35,319)	\$ (36,026)	

# 2026 OPERATING BUDGET

## ARENA

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TAXES, PENALTIES AND OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
USER FEES AND CHARGES	\$ (123,700)	\$ (143,243)	\$ (123,700)	\$ (108,245)	\$ (114,600)	\$ (113,862)	\$ (113,800)	\$ 800	\$ (116,076)	\$ (118,398)	\$ (120,765)
1220 PROGRAM FEES	\$ (85,500)	\$ (91,625)	\$ (85,500)	\$ (71,346)	\$ (76,100)	\$ (92,590)	\$ (75,300)	\$ 800	\$ (76,806)	\$ (78,342)	\$ (79,909)
1225 RENTALS AND LEASES	\$ (22,200)	\$ (34,202)	\$ (22,200)	\$ (24,587)	\$ (22,500)	\$ (16,250)	\$ (22,500)	\$ -	\$ (22,950)	\$ (23,409)	\$ (23,877)
1230 SALES AND CONCESSIONS	\$ (1,000)	\$ (439)	\$ (1,000)	\$ (651)	\$ (1,000)	\$ (622)	\$ (1,000)	\$ -	\$ (1,020)	\$ (1,040)	\$ (1,061)
1290 OTHER FEES	\$ (15,000)	\$ (16,976)	\$ (15,000)	\$ (11,660)	\$ (15,000)	\$ (4,400)	\$ (15,000)	\$ -	\$ (15,300)	\$ (15,606)	\$ (15,918)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS AND CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (250,000)	\$ (250,000)	\$ (255,000)	\$ (260,100)	\$ (265,302)
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (250,000)	\$ (250,000)	\$ (255,000)	\$ (260,100)	\$ (265,302)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL REVENUE</b>	<b>\$ (123,700)</b>	<b>\$ (143,243)</b>	<b>\$ (123,700)</b>	<b>\$ (108,245)</b>	<b>\$ (114,600)</b>	<b>\$ (113,862)</b>	<b>\$ (363,800)</b>	<b>\$ (249,200)</b>	<b>\$ (371,076)</b>	<b>\$ (378,498)</b>	<b>\$ (386,067)</b>
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	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
PERSONNEL AND EXPERTISE	\$ 290,000	\$ 285,669	\$ 251,000	\$ 298,225	\$ 327,000	\$ 233,652	\$ 333,500	\$ 6,500	\$ 340,170	\$ 346,973	\$ 353,913
2110 SALARIES & WAGES	\$ 218,000	\$ 228,971	\$ 188,000	\$ 241,162	\$ 250,000	\$ 193,885	\$ 255,000	\$ 5,000	\$ 260,100	\$ 265,302	\$ 270,608
2120 EMPLOYER CONTRIBUTIONS	\$ 60,000	\$ 53,717	\$ 51,000	\$ 54,489	\$ 65,000	\$ 36,777	\$ 66,500	\$ 1,500	\$ 67,830	\$ 69,187	\$ 70,570
2150 TRAINING AND DEVELOPMENT	\$ 4,000	\$ 1,704	\$ 4,000	\$ 758	\$ 4,000	\$ 2,293	\$ 4,000	\$ -	\$ 4,080	\$ 4,162	\$ 4,245
2155 TRAVEL AND SUBSISTENCE	\$ 2,000	\$ 1,245	\$ 2,000	\$ 976	\$ 2,000	\$ -	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 6,000	\$ 32	\$ 6,000	\$ 840	\$ 6,000	\$ 697	\$ 6,000	\$ -	\$ 6,120	\$ 6,242	\$ 6,367

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
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MATERIALS AND SUPPLIES	\$ 57,500	\$ 39,948	\$ 57,500	\$ 49,745	\$ 57,800	\$ 29,816	\$ 31,300	\$ (26,500)	\$ 31,926	\$ 32,565	\$ 33,216
2210 OPERATING SUPPLIES	\$ 20,500	\$ 15,945	\$ 20,500	\$ 13,747	\$ 20,800	\$ 17,715	\$ 14,300	\$ (6,500)	\$ 14,586	\$ 14,878	\$ 15,175
2230 SMALL EQUIPMENT	\$ 16,000	\$ 11,215	\$ 16,000	\$ 23,057	\$ 16,000	\$ 364	\$ 5,000	\$ (11,000)	\$ 5,100	\$ 5,202	\$ 5,306
2235 FUEL AND LUBRICANTS	\$ 21,000	\$ 12,788	\$ 21,000	\$ 12,941	\$ 21,000	\$ 11,736	\$ 12,000	\$ (9,000)	\$ 12,240	\$ 12,485	\$ 12,734

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
INFRASTRUCTURE AND TRANSPORTATION	\$ 167,700	\$ 180,757	\$ 167,700	\$ 172,967	\$ 172,700	\$ 151,587	\$ 165,000	\$ (7,700)	\$ 168,300	\$ 171,666	\$ 175,099
2310 FACILITY MAINTENANCE	\$ 56,000	\$ 51,067	\$ 56,000	\$ 66,834	\$ 56,000	\$ 47,011	\$ 51,000	\$ (5,000)	\$ 52,020	\$ 53,060	\$ 54,122
2320 UTILITIES	\$ 109,000	\$ 127,002	\$ 109,000	\$ 103,505	\$ 114,000	\$ 101,738	\$ 111,000	\$ (3,000)	\$ 113,220	\$ 115,484	\$ 117,794
2340 WASTE AND RECYCLING	\$ 2,700	\$ 2,688	\$ 2,700	\$ 2,628	\$ 2,700	\$ 2,838	\$ 3,000	\$ 300	\$ 3,060	\$ 3,121	\$ 3,184

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ 7,000	\$ 11,228	\$ 7,000	\$ 5,856	\$ 7,000	\$ 9,260	\$ 7,000	\$ -	\$ 7,140	\$ 7,283	\$ 7,428
2420 EQUIPMENT MAINTENANCE	\$ 7,000	\$ 11,228	\$ 7,000	\$ 5,856	\$ 7,000	\$ 9,260	\$ 7,000	\$ -	\$ 7,140	\$ 7,283	\$ 7,428

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ 33,200	\$ 33,439	\$ 33,200	\$ 35,352	\$ 35,500	\$ 36,054	\$ 35,500	\$ -	\$ 36,210	\$ 36,934	\$ 37,673
2520 TELEPHONE AND COMMUNICATIONS	\$ 1,200	\$ 1,274	\$ 1,200	\$ 1,573	\$ 1,500	\$ 1,670	\$ 1,500	\$ -	\$ 1,530	\$ 1,561	\$ 1,592
2540 INSURANCE	\$ 32,000	\$ 32,165	\$ 32,000	\$ 33,779	\$ 34,000	\$ 34,384	\$ 34,000	\$ -	\$ 34,680	\$ 35,374	\$ 36,081

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 20,000	\$ 10,000	\$ 20,400	\$ 20,808	\$ 21,224
2720 TRANSFERS TO CAPITAL RESERVES	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 20,000	\$ 10,000	\$ 20,400	\$ 20,808	\$ 21,224

→ TOTAL EXPENSES	\$ 565,400	\$ 561,042	\$ 526,400	\$ 572,145	\$ 610,000	\$ 470,368	\$ 592,300	\$ (17,700)	\$ 604,146	\$ 616,229	\$ 628,553
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NET TOTAL	\$ 441,700	\$ 417,799	\$ 402,700	\$ 463,900	\$ 495,400	\$ 356,506	\$ 228,500		\$ 233,070	\$ 237,731	\$ 242,486
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# 2026 OPERATING BUDGET

## PARKS

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (20,500)	\$ (57,732)	\$ (20,500)	\$ (15,594)	\$ (20,500)	\$ (21,452)	\$ (11,000)	\$ 9,500	\$ (11,220)	\$ (11,444)	\$ (11,673)
1220 PROGRAM FEES	\$ (11,000)	\$ (26,467)	\$ (11,000)	\$ (12,832)	\$ (11,000)	\$ (17,612)	\$ (11,000)	\$ -	\$ (11,220)	\$ (11,444)	\$ (11,673)
1290 OTHER FEES	\$ (9,500)	\$ (31,265)	\$ (9,500)	\$ (2,763)	\$ (9,500)	\$ (3,840)	\$ -	\$ 9,500	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ (13,500)	\$ -	\$ (13,500)	\$ -	\$ (13,500)	\$ (2,500)	\$ (98,500)	\$ (85,000)	\$ (100,470)	\$ (102,479)	\$ (104,529)
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ (2,500)	\$ -	\$ (2,500)	\$ -	\$ (2,500)	\$ (2,500)	\$ (98,500)	\$ (96,000)	\$ (100,470)	\$ (102,479)	\$ (104,529)
1310 PROVINCIAL GRANTS	\$ (11,000)	\$ -	\$ (11,000)	\$ -	\$ (11,000)	\$ -	\$ -	\$ 11,000	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (34,000)	\$ (57,732)	\$ (34,000)	\$ (15,594)	\$ (34,000)	\$ (23,952)	\$ (109,500)	\$ (75,500)	\$ (111,690)	\$ (113,924)	\$ (116,202)
<b>PERSONNEL AND EXPERTISE</b>	\$ 193,500	\$ 135,645	\$ 129,500	\$ 152,906	\$ 147,500	\$ 170,908	\$ 153,120	\$ 5,620	\$ 156,182	\$ 159,306	\$ 162,492
2110 SALARIES & WAGES	\$ 143,000	\$ 112,037	\$ 91,000	\$ 118,942	\$ 110,000	\$ 139,353	\$ 115,000	\$ 5,000	\$ 117,300	\$ 119,646	\$ 122,039
2120 EMPLOYER CONTRIBUTIONS	\$ 34,000	\$ 23,488	\$ 22,000	\$ 30,769	\$ 31,000	\$ 30,121	\$ 31,620	\$ 620	\$ 32,252	\$ 32,897	\$ 33,555
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 15,000	\$ -	\$ 15,000	\$ 2,615	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ 5,100	\$ 5,202	\$ 5,306
2150 TRAINING AND DEVELOPMENT	\$ 1,500	\$ 120	\$ 1,500	\$ 580	\$ 1,500	\$ 1,435	\$ 1,500	\$ -	\$ 1,530	\$ 1,561	\$ 1,592
<b>MATERIALS AND SUPPLIES</b>	\$ 67,250	\$ 74,528	\$ 67,250	\$ 14,317	\$ 67,250	\$ 48,385	\$ 51,250	\$ (16,000)	\$ 52,275	\$ 53,321	\$ 54,387
2210 OPERATING SUPPLIES	\$ 54,250	\$ 45,899	\$ 54,250	\$ 13,109	\$ 54,250	\$ 43,799	\$ 46,250	\$ (8,000)	\$ 47,175	\$ 48,119	\$ 49,081

2230 SMALL EQUIPMENT	\$ 10,000	\$ 28,471	\$ 10,000	\$ 684	\$ 10,000	\$ 4,323	\$ 2,000	\$ (8,000)	\$ 2,040	\$ 2,081	\$ 2,122
2235 FUEL AND LUBRICANTS	\$ 3,000	\$ 158	\$ 3,000	\$ 523	\$ 3,000	\$ 262	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
INFRASTRUCTURE AND TRANSPORTATION	\$ 2,500	\$ 4,817	\$ 2,500	\$ 5,164	\$ 5,500	\$ 2,509	\$ 5,500	\$ -	\$ 5,610	\$ 5,722	\$ 5,837
2310 FACILITY MAINTENANCE	\$ 2,500	\$ 3,701	\$ 2,500	\$ 4,048	\$ 4,000	\$ 1,393	\$ 4,000	\$ -	\$ 4,080	\$ 4,162	\$ 4,245
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ -	\$ 1,116	\$ -	\$ 1,116	\$ 1,500	\$ 1,116	\$ 1,500	\$ -	\$ 1,530	\$ 1,561	\$ 1,592

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ 6,000	\$ 2,108	\$ 6,000	\$ 8,113	\$ 6,000	\$ 3,563	\$ 6,000	\$ -	\$ 6,120	\$ 6,242	\$ 6,367
2410 EQUIPMENT RENTALS AND LEASES	\$ 500	\$ -	\$ 500	\$ 1,164	\$ 500	\$ 50	\$ 500	\$ -	\$ 510	\$ 520	\$ 531
2420 EQUIPMENT MAINTENANCE	\$ 5,500	\$ 2,108	\$ 5,500	\$ 6,949	\$ 5,500	\$ 3,513	\$ 5,500	\$ -	\$ 5,610	\$ 5,722	\$ 5,837

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ 1,300	\$ -	\$ 1,300	\$ -	\$ 1,300	\$ -	\$ -	\$ (1,300)	\$ -	\$ -	\$ -
2510 ADVERTISING AND PUBLIC RELATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2540 INSURANCE	\$ 1,300	\$ -	\$ 1,300	\$ -	\$ 1,300	\$ -	\$ -	\$ (1,300)	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (96,000)	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 270,550</b>	<b>\$ 217,099</b>	<b>\$ 206,550</b>	<b>\$ 180,499</b>	<b>\$ 227,550</b>	<b>\$ 225,364</b>	<b>\$ 215,870</b>	<b>\$ (11,680)</b>	<b>\$ 220,187</b>	<b>\$ 224,591</b>	<b>\$ 229,083</b>
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<b>NET TOTAL</b>	<b>\$ 236,550</b>	<b>\$ 159,367</b>	<b>\$ 172,550</b>	<b>\$ 164,905</b>	<b>\$ 193,550</b>	<b>\$ 201,412</b>	<b>\$ 106,370</b>		<b>\$ 108,497</b>	<b>\$ 110,667</b>	<b>\$ 112,881</b>
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# 2026 OPERATING BUDGET

## CULTURE

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (23,600)	\$ (23,253)	\$ (23,600)	\$ (35,761)	\$ (28,600)	\$ (34,764)	\$ (35,000)	\$ (6,400)	\$ (35,700)	\$ (36,414)	\$ (37,142)
1225 RENTALS AND LEASES	\$ (23,600)	\$ (23,253)	\$ (23,600)	\$ (35,761)	\$ (28,600)	\$ (34,764)	\$ (35,000)	\$ (6,400)	\$ (35,700)	\$ (36,414)	\$ (37,142)
1290 OTHER FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (65,000)	\$ (65,000)	\$ (66,300)	\$ (67,626)	\$ (68,979)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (65,000)	\$ (65,000)	\$ (66,300)	\$ (67,626)	\$ (68,979)
1330 OTHER GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL REVENUE</b>	\$ (23,600)	\$ (23,253)	\$ (23,600)	\$ (35,761)	\$ (28,600)	\$ (34,764)	\$ (100,000)	\$ (71,400)	\$ (102,000)	\$ (104,040)	\$ (106,121)
<b>PERSONNEL AND EXPERTISE</b>	\$ 49,000	\$ 41,489	\$ 43,650	\$ 44,020	\$ 44,000	\$ 51,520	\$ 46,000	\$ 2,000	\$ 46,920	\$ 47,858	\$ 48,816
2110 SALARIES & WAGES	\$ 38,000	\$ 32,945	\$ 34,000	\$ 34,911	\$ 34,000	\$ 42,557	\$ 35,000	\$ 1,000	\$ 35,700	\$ 36,414	\$ 37,142
2120 EMPLOYER CONTRIBUTIONS	\$ 11,000	\$ 8,544	\$ 9,650	\$ 9,109	\$ 10,000	\$ 8,963	\$ 11,000	\$ 1,000	\$ 11,220	\$ 11,444	\$ 11,673
<b>MATERIALS AND SUPPLIES</b>	\$ 12,000	\$ 1,358	\$ 12,000	\$ 2,693	\$ 29,000	\$ 26,949	\$ 4,000	\$ (25,000)	\$ 4,080	\$ 4,162	\$ 4,245

2210 OPERATING SUPPLIES	\$ 6,000	\$ 1,358	\$ 6,000	\$ 1,735	\$ 4,000	\$ 3,412	\$ 2,000	\$ (2,000)	\$ 2,040	\$ 2,081	\$ 2,122
2230 SMALL EQUIPMENT	\$ 6,000	\$ -	\$ 6,000	\$ 958	\$ 25,000	\$ 23,537	\$ 2,000	\$ (23,000)	\$ 2,040	\$ 2,081	\$ 2,122

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 39,100	\$ 52,132	\$ 39,100	\$ 58,062	\$ 64,100	\$ 55,362	\$ 61,500	\$ (2,600)	\$ 62,730	\$ 63,985	\$ 65,264
2310 FACILITY MAINTENANCE	\$ 11,000	\$ 3,584	\$ 11,000	\$ 8,462	\$ 10,000	\$ 7,973	\$ 7,000	\$ (3,000)	\$ 7,140	\$ 7,283	\$ 7,428
2330 JANITORIAL SERVICES	\$ 2,000	\$ 859	\$ 2,000	\$ 1,554	\$ 2,000	\$ 1,764	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
2320 UTILITIES	\$ 23,500	\$ 23,573	\$ 23,500	\$ 23,645	\$ 27,500	\$ 21,330	\$ 27,500	\$ -	\$ 28,050	\$ 28,611	\$ 29,183
2340 WASTE AND RECYCLING	\$ 2,600	\$ 2,256	\$ 2,600	\$ 2,541	\$ 2,600	\$ 2,436	\$ 3,000	\$ 400	\$ 3,060	\$ 3,121	\$ 3,184
2350 AMORTIZATION - BUILDINGS	\$ -	\$ 21,859	\$ -	\$ 21,859	\$ 22,000	\$ 21,859	\$ 22,000	\$ -	\$ 22,440	\$ 22,889	\$ 23,347
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ 3,016	\$ -	\$ 3,016	\$ 3,050	\$ 3,066	\$ 3,050	\$ -	\$ 3,111	\$ 3,173	\$ 3,237
2410 EQUIPMENT RENTALS AND LEASES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
2430 AMORTIZATION - EQUIPMENT	\$ -	\$ 3,016	\$ -	\$ 3,016	\$ 3,050	\$ 3,016	\$ 3,050	\$ -	\$ 3,111	\$ 3,173	\$ 3,237

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 12,500	\$ 11,668	\$ 12,500	\$ 11,632	\$ 13,000	\$ 12,540	\$ 12,200	\$ (800)	\$ 12,444	\$ 12,693	\$ 12,947
2520 TELEPHONE AND COMMUNICATIONS	\$ 3,500	\$ 2,641	\$ 3,500	\$ 2,190	\$ 3,500	\$ 2,628	\$ 2,200	\$ (1,300)	\$ 2,244	\$ 2,289	\$ 2,335
2540 INSURANCE	\$ 9,000	\$ 9,027	\$ 9,000	\$ 9,442	\$ 9,500	\$ 9,912	\$ 10,000	\$ 500	\$ 10,200	\$ 10,404	\$ 10,612

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ 12,000	\$ 11,631	\$ 12,000	\$ 12,017	\$ 12,000	\$ 5,900	\$ 12,000	\$ -	\$ 12,240	\$ 12,485	\$ 12,734
2610 GRANTS AND CONTRIBUTIONS	\$ 12,000	\$ 11,631	\$ 12,000	\$ 12,017	\$ 12,000	\$ 5,900	\$ 12,000	\$ -	\$ 12,240	\$ 12,485	\$ 12,734

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS AND DEBT SERVICE</b>	\$ 52,000	\$ -	\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ 52,000	\$ -	\$ 52,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 176,600</b>	<b>\$ 121,293</b>	<b>\$ 171,250</b>	<b>\$ 131,440</b>	<b>\$ 165,150</b>	<b>\$ 155,337</b>	<b>\$ 138,750</b>	<b>\$ (26,400)</b>	<b>\$ 141,525</b>	<b>\$ 144,356</b>	<b>\$ 147,243</b>
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<b>NET TOTAL</b>	<b>\$ 153,000</b>	<b>\$ 98,040</b>	<b>\$ 147,650</b>	<b>\$ 95,679</b>	<b>\$ 136,550</b>	<b>\$ 120,573</b>	<b>\$ 38,750</b>		<b>\$ 39,525</b>	<b>\$ 40,316</b>	<b>\$ 41,122</b>
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# 2026 OPERATING BUDGET

## LIBRARY

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ (67,491)	\$ (67,491)	\$ (60,000)	\$ (60,000)	\$ (74,800)	\$ (60,000)	\$ (74,800)	\$ -	\$ (76,296)	\$ (77,822)	\$ (79,378)
1310 PROVINCIAL GRANTS	\$ (67,491)	\$ (67,491)	\$ (60,000)	\$ (60,000)	\$ (74,800)	\$ (60,000)	\$ (74,800)	\$ -	\$ (76,296)	\$ (77,822)	\$ (79,378)
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	<b>\$ (67,491)</b>	<b>\$ (67,491)</b>	<b>\$ (60,000)</b>	<b>\$ (60,000)</b>	<b>\$ (74,800)</b>	<b>\$ (60,000)</b>	<b>\$ (74,800)</b>	<b>\$ -</b>	<b>\$ (76,296)</b>	<b>\$ (77,822)</b>	<b>\$ (79,378)</b>
<b>PERSONNEL AND EXPERTISE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>MATERIALS AND SUPPLIES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 3,400	\$ 9,624	\$ 3,400	\$ 9,624	\$ 9,900	\$ 9,625	\$ 9,900	\$ -	\$ 9,690	\$ 9,884	\$ 10,081
2350 AMORTIZATION - BUILDINGS	\$ 3,000	\$ 9,224	\$ 3,000	\$ 9,224	\$ 9,500	\$ 9,225	\$ 9,500	\$ -	\$ 9,690	\$ 9,884	\$ 10,081

2360 AMORTIZATION - LAND IMPROVEMENTS	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ -	\$ 408	\$ 416	\$ 424
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
ADMINISTRATION AND OVERHEAD	\$ 2,300	\$ 2,307	\$ 2,300	\$ 2,422	\$ 2,300	\$ 2,547	\$ 2,600	\$ 300	\$ 2,652	\$ 2,705	\$ 2,759
2540 INSURANCE	\$ 2,300	\$ 2,307	\$ 2,300	\$ 2,422	\$ 2,300	\$ 2,547	\$ 2,600	\$ 300	\$ 2,652	\$ 2,705	\$ 2,759
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
GRANTS, SUBSIDIES AND INCENTIVES	\$ 137,000	\$ 136,918	\$ 72,500	\$ 72,351	\$ 72,500	\$ 72,331	\$ 82,500	\$ 10,000	\$ 84,150.00	\$ 85,833.00	\$ 87,549.66
2610 GRANTS AND CONTRIBUTIONS	\$ 137,000	\$ 136,918	\$ 72,500	\$ 72,351	\$ 72,500	\$ 72,331	\$ 82,500	\$ 10,000	\$ 84,150	\$ 85,833	\$ 87,550
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 142,700</b>	<b>\$ 148,850</b>	<b>\$ 78,200</b>	<b>\$ 84,397</b>	<b>\$ 84,700</b>	<b>\$ 84,502</b>	<b>\$ 95,000</b>	<b>\$ 10,300</b>	<b>\$ 96,492</b>	<b>\$ 98,422</b>	<b>\$ 100,390</b>
<b>NET TOTAL</b>	<b>\$ 75,209</b>	<b>\$ 81,359</b>	<b>\$ 18,200</b>	<b>\$ 24,397</b>	<b>\$ 9,900</b>	<b>\$ 24,502</b>	<b>\$ 20,200</b>		<b>\$ 20,196</b>	<b>\$ 20,600</b>	<b>\$ 21,012</b>

# 2026 OPERATING BUDGET

## PUBLIC WORKS

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ (174,000)	\$ (100,714)	\$ (163,270)	\$ (160,046)	\$ (163,270)	\$ (175,916)	\$ (170,358)	\$ (7,088)	\$ (173,765)	\$ (177,240)	\$ (180,785)
1100 MUNICIPAL PROPERTY TAXES	\$ (172,000)	\$ (172,917)	\$ (161,270)	\$ (161,270)	\$ (161,270)	\$ (168,358)	\$ (168,358)	\$ -	\$ (171,725)	\$ (175,160)	\$ (178,663)
1290 OTHER FEES	\$ (2,000)	\$ 72,203	\$ (2,000)	\$ 1,224	\$ (2,000)	\$ (7,558)	\$ (2,000)	\$ -	\$ (2,040)	\$ (2,081)	\$ (2,122)
<b>USER FEES AND CHARGES</b>	\$ (10,000)	\$ (14,297)	\$ (10,000)	\$ (31,288)	\$ (10,000)	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -
1290 OTHER FEES	\$ (10,000)	\$ (14,297)	\$ (10,000)	\$ (31,288)	\$ (10,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,500)	\$ (682,500)	\$ (682,500)	\$ (696,150)	\$ (710,073)	\$ (724,274)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,500)	\$ (682,500)	\$ -	\$ (696,150)	\$ (710,073)	\$ (724,274)
<b>TRANSFERS</b>	\$ -	\$ (5,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ (5,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (184,000)	\$ (120,511)	\$ (173,270)	\$ (191,334)	\$ (173,270)	\$ (178,416)	\$ (852,858)	\$ (679,588)	\$ (869,915)	\$ (887,313)	\$ (905,060)
<b>PERSONNEL AND EXPERTISE</b>	\$ 1,061,000	\$ 887,276	\$ 1,036,000	\$ 1,035,330	\$ 1,089,000	\$ 1,076,427	\$ 1,106,440	\$ 17,440	\$ 1,128,569	\$ 1,151,140	\$ 1,174,163
2110 SALARIES & WAGES	\$ 815,000	\$ 696,327	\$ 785,000	\$ 794,066	\$ 826,000	\$ 846,035	\$ 842,520	\$ 16,520	\$ 859,370	\$ 876,558	\$ 894,089
2120 EMPLOYER CONTRIBUTIONS	\$ 226,000	\$ 181,468	\$ 228,000	\$ 228,482	\$ 246,000	\$ 218,683	\$ 250,920	\$ -	\$ 255,938	\$ 261,057	\$ 266,278
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 12,000	\$ 6,982	\$ 12,000	\$ 10,031	\$ 8,000	\$ 10,085	\$ 10,000	\$ 2,000	\$ 10,200	\$ 10,404	\$ 10,612
2150 TRAINING AND DEVELOPMENT	\$ 4,000	\$ 1,950	\$ 7,000	\$ 2,246	\$ 7,000	\$ 1,543	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122
2155 TRAVEL AND SUBSISTENCE	\$ 4,000	\$ 549	\$ 4,000	\$ 505	\$ 2,000	\$ 80	\$ 1,000	\$ (1,000)	\$ 1,020	\$ 1,040	\$ 1,061
<b>MATERIALS AND SUPPLIES</b>	\$ 230,500	\$ 196,278	\$ 230,500	\$ 233,242	\$ 229,500	\$ 215,014	\$ 217,500	\$ (12,000)	\$ 221,850	\$ 226,287	\$ 230,813

2210 OPERATING SUPPLIES	\$ 100,500	\$ 78,402	\$ 100,500	\$ 110,272	\$ 99,500	\$ 87,014	\$ 84,500	\$ -	\$ 86,190	\$ 87,914	\$ 89,672
2220 OFFICE SUPPLIES	\$ 3,000	\$ 2,895	\$ 3,000	\$ 3,141	\$ 3,000	\$ -	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061
2230 SMALL EQUIPMENT	\$ 12,000	\$ 10,636	\$ 12,000	\$ 12,134	\$ 12,000	\$ 11,583	\$ 12,000	\$ -	\$ 12,240	\$ 12,485	\$ 12,734
2235 FUEL AND LUBRICANTS	\$ 115,000	\$ 104,345	\$ 115,000	\$ 107,695	\$ 115,000	\$ 116,417	\$ 120,000	\$ -	\$ 122,400	\$ 124,848	\$ 127,345

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 657,950	\$ 1,196,301	\$ 657,950	\$ 1,216,261	\$ 1,218,250	\$ 1,217,758	\$ 1,613,069	\$ 394,819	\$ 1,645,331	\$ 1,678,237	\$ 1,711,802
2310 FACILITY MAINTENANCE	\$ 194,500	\$ 20,616	\$ 194,500	\$ 154,663	\$ 169,500	\$ 153,268	\$ 233,500	\$ -	\$ 238,170	\$ 242,933	\$ 247,792
2315 ROAD AND STREET MAINTENANCE							\$ 315,000	\$ -	\$ 321,300	\$ 327,726	\$ 334,281
2320 UTILITIES	\$ 121,500	\$ 125,864	\$ 121,500	\$ 118,218	\$ 121,500	\$ 118,354	\$ 117,000	\$ -	\$ 119,340	\$ 121,727	\$ 124,161
2330 JANITORIAL SERVICES	\$ 16,200	\$ 16,200	\$ 16,200	\$ 16,200	\$ -	\$ 3,624	\$ 5,000	\$ -	\$ 5,100	\$ 5,202	\$ 5,306
2340 WASTE AND RECYCLING	\$ 550	\$ 534	\$ 550	\$ 534	\$ 550	\$ 534	\$ 550	\$ -	\$ 561	\$ 572	\$ 584
2350 AMORTIZATION - BUILDINGS	\$ 5,000	\$ 6,108	\$ 5,000	\$ 6,108	\$ 6,150	\$ 6,108	\$ 6,150	\$ -	\$ 6,273	\$ 6,398	\$ 6,526
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ 320,200	\$ 1,026,979	\$ 320,200	\$ 920,538	\$ 920,550	\$ 935,869	\$ 935,869	\$ -	\$ 954,587	\$ 973,679	\$ 993,152

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ 194,000	\$ 234,900	\$ 205,000	\$ 233,495	\$ 270,950	\$ 421,350	\$ 221,950	\$ (49,000)	\$ 226,389	\$ 230,917	\$ 235,535
2410 EQUIPMENT RENTALS AND LEASES	\$ 47,000	\$ 4,495	\$ 47,000	\$ 536	\$ 20,000	\$ 536	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061
2420 EQUIPMENT MAINTENANCE	\$ 87,000	\$ 90,491	\$ 98,000	\$ 98,231	\$ 116,000	\$ 277,533	\$ 86,000	\$ -	\$ 87,720	\$ 89,474	\$ 91,264
2430 AMORTIZATION - EQUIPMENT	\$ 50,000	\$ 117,091	\$ 50,000	\$ 110,417	\$ 110,450	\$ 121,812	\$ 110,450	\$ -	\$ 112,659	\$ 114,912	\$ 117,210
2435 AMORTIZATION - VEHICLES	\$ 10,000	\$ 22,823	\$ 10,000	\$ 24,311	\$ 24,500	\$ 21,469	\$ 24,500	\$ -	\$ 24,990	\$ 25,490	\$ 26,000

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 30,300	\$ 32,111	\$ 30,300	\$ 32,200	\$ 30,300	\$ 34,264	\$ 34,000	\$ 3,700	\$ 34,680	\$ 35,374	\$ 36,081
2520 TELEPHONE AND COMMUNICATIONS	\$ 10,300	\$ 13,371	\$ 10,300	\$ 12,531	\$ 10,300	\$ 12,565	\$ 13,000	\$ -	\$ 13,260	\$ 13,525	\$ 13,796
2540 INSURANCE	\$ 20,000	\$ 18,740	\$ 20,000	\$ 19,669	\$ 20,000	\$ 21,699	\$ 21,000	\$ -	\$ 21,420	\$ 21,848	\$ 22,285

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS AND DEBT SERVICE</b>	\$ 42,250	\$ 104,663	\$ 62,300	\$ 236,051	\$ 62,300	\$ 68,591	\$ 36,275	\$ (26,025)	\$ 37,001	\$ 37,741	\$ 38,495
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ 169,143	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ 8,500	\$ 8,620	\$ 8,275	\$ 12,883	\$ 8,275	\$ 6,782	\$ 8,275	\$ -	\$ 8,441	\$ 8,609	\$ 8,781
2740 DEBT PRINCIPAL	\$ 33,750	\$ 96,043	\$ 54,025	\$ 54,025	\$ 54,025	\$ 61,809	\$ 28,000	\$ -	\$ 28,560	\$ 29,131	\$ 29,714

<b>→ TOTAL EXPENSES</b>	<b>\$ 2,216,000</b>	<b>\$ 2,651,529</b>	<b>\$ 2,222,050</b>	<b>\$ 2,986,579</b>	<b>\$ 2,900,300</b>	<b>\$ 3,033,403</b>	<b>\$ 3,229,234</b>	<b>\$ 328,934</b>	<b>\$ 3,293,819</b>	<b>\$ 3,359,695</b>	<b>\$ 3,426,889</b>
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NET TOTAL	\$	2,032,000	\$	2,531,018	\$	2,048,780	\$	2,795,245	\$	2,727,030	\$	2,854,987	\$	2,376,376	\$	2,423,904	\$	2,472,382	\$	2,521,830
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# 2026 OPERATING BUDGET

## AIRPORT

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (4,000)	\$ (9,359)	\$ (4,000)	\$ (10,553)	\$ (4,000)	\$ (14,202)	\$ (10,000)	\$ (6,000)	\$ (10,200)	\$ (10,404)	\$ (10,612)
1290 OTHER FEES	\$ (4,000)	\$ (9,359)	\$ (4,000)	\$ (10,553)	\$ (4,000)	\$ (14,202)	\$ (10,000)	\$ -	\$ (10,200)	\$ (10,404)	\$ (10,612)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (70,000)	\$ (70,000)	\$ (71,400)	\$ (72,828)	\$ (74,285)
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (70,000)	\$ (70,000)	\$ (71,400)	\$ (72,828)	\$ (74,285)
<b>TRANSFERS</b>	\$ (16,670)	\$ (37,190)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ (16,670)	\$ (37,190)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (20,670)	\$ (46,549)	\$ (4,000)	\$ (10,553)	\$ (4,000)	\$ (14,202)	\$ (80,000)	\$ (76,000)	\$ (81,600)	\$ (83,232)	\$ (84,897)
<b>PERSONNEL AND EXPERTISE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>MATERIALS AND SUPPLIES</b>	\$ 500	\$ 919	\$ 1,000	\$ 1,421	\$ 1,000	\$ 925	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061
2210 OPERATING SUPPLIES	\$ 500	\$ 919	\$ 1,000	\$ 1,421	\$ 1,000	\$ 925	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 79,700	\$ 128,922	\$ 65,700	\$ 135,081	\$ 133,850	\$ 22,102	\$ 80,350	\$ (53,500)	\$ 81,957	\$ 83,596	\$ 85,268
2310 FACILITY MAINTENANCE	\$ 67,500	\$ 50,775	\$ 53,500	\$ 56,249	\$ 53,500	\$ 12,619	\$ -	\$ (53,500)	\$ -	\$ -	\$ -
2320 UTILITIES	\$ 10,500	\$ 8,476	\$ 10,500	\$ 9,018	\$ 10,500	\$ 7,699	\$ 10,500	\$ -	\$ 10,710	\$ 10,924	\$ 11,143

2360 AMORTIZATION - LAND IMPROVEMENTS	\$ -	\$ 67,888	\$ -	\$ 68,031	\$ 68,050	\$ -	\$ 68,050	\$ -	\$ 69,411	\$ 70,799	\$ 72,215
2350 AMORTIZATION - BUILDINGS	\$ 1,700	\$ 1,783	\$ 1,700	\$ 1,783	\$ 1,800	\$ 1,783	\$ 1,800	\$ -	\$ 1,836	\$ 1,873	\$ 1,910

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ 3,000	\$ 2,933	\$ 3,000	\$ 2,896	\$ 3,000	\$ 2,545	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184
2540 INSURANCE	\$ 3,000	\$ 2,933	\$ 3,000	\$ 2,896	\$ 3,000	\$ 2,545	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 83,200</b>	<b>\$ 132,774</b>	<b>\$ 69,700</b>	<b>\$ 139,398</b>	<b>\$ 137,850</b>	<b>\$ 25,572</b>	<b>\$ 84,350</b>	<b>\$ (53,500)</b>	<b>\$ 86,037</b>	<b>\$ 87,758</b>	<b>\$ 89,513</b>
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<b>NET TOTAL</b>	<b>\$ 62,530</b>	<b>\$ 86,225</b>	<b>\$ 65,700</b>	<b>\$ 128,845</b>	<b>\$ 133,850</b>	<b>\$ 11,370</b>	<b>\$ 4,350</b>		<b>\$ 4,437</b>	<b>\$ 4,526</b>	<b>\$ 4,616</b>
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# 2026 OPERATING BUDGET

## STORM SEWER

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1590 OTHER REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,500)	\$ (26,010)	\$ (26,530)
1220 PROGRAM FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (25,000)	\$ -	\$ (25,500)	\$ (26,010)	\$ (26,530)
1290 OTHER FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,500)	\$ (26,010)	\$ (26,530)
<b>PERSONNEL AND EXPERTISE</b>	\$ 3,800	\$ 837	\$ 3,800	\$ 5,033	\$ 3,800	\$ 11,000	\$ 11,000	\$ 7,200	\$ 11,220	\$ 11,444	\$ 11,673
2110 SALARIES & WAGES	\$ 2,900	\$ 587	\$ 2,900	\$ 4,124	\$ 2,900	\$ 8,587	\$ 8,500	\$ 5,600	\$ 8,670	\$ 8,843	\$ 9,020
2120 EMPLOYER CONTRIBUTIONS	\$ 900	\$ 250	\$ 900	\$ 909	\$ 900	\$ 2,412	\$ 2,500	\$ 1,600	\$ 2,550	\$ 2,601	\$ 2,653
<b>MATERIALS AND SUPPLIES</b>	\$ 2,000	\$ -	\$ 2,000	\$ 41	\$ 2,000	\$ 2,905	\$ 5,000	\$ 3,000	\$ 5,100	\$ 5,202	\$ 5,306
2210 OPERATING SUPPLIES	\$ 2,000	\$ -	\$ 2,000	\$ 41	\$ 2,000	\$ 2,905	\$ 5,000	\$ 3,000	\$ 5,100	\$ 5,202	\$ 5,306
2230 SMALL EQUIPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>2023 Budget</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>2024 Actual</b>	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2026 Budget</b>	<b>Change</b>	<b>2027 Budget</b>	<b>2028 Budget</b>	<b>2029 Budget</b>

INFRASTRUCTURE AND TRANSPORTATION	\$ 20,000	\$ 89,700	\$ 20,000	\$ 18,501	\$ 22,700	\$ 15,784	\$ 12,700	\$ (10,000)	\$ 12,954	\$ 13,213	\$ 13,477
2310 FACILITY MAINTENANCE	\$ 10,000	\$ 77,068	\$ 10,000	\$ 5,869	\$ 10,000	\$ 3,152	\$ -	\$ (10,000)	\$ -	\$ -	\$ -
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ 10,000	\$ 12,632	\$ 10,000	\$ 12,632	\$ 12,700	\$ 12,632	\$ 12,700	\$ -	\$ 12,954	\$ 13,213	\$ 13,477

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
EQUIPMENT AND TECHNOLOGY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
ADMINISTRATION AND OVERHEAD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS, SUBSIDIES AND INCENTIVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS AND DEBT SERVICE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

→ TOTAL EXPENSES	\$ 25,800	\$ 90,537	\$ 25,800	\$ 23,575	\$ 28,500	\$ 29,689	\$ 53,700	\$ 25,200	\$ 54,774	\$ 55,869	\$ 56,987
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NET TOTAL	\$ 25,800	\$ 90,537	\$ 25,800	\$ 23,575	\$ 28,500	\$ 29,689	\$ 28,700		\$ 29,274	\$ 29,859	\$ 30,457
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# 2026 OPERATING BUDGET

## GARBAGE

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (320,000)	\$ (401,095)	\$ (320,000)	\$ (337,205)	\$ (320,000)	\$ (341,060)	\$ (438,000)	\$ (118,000)	\$ (446,760)	\$ (455,695)	\$ (464,809)
1220 PROGRAM FEES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (25,000)	\$ (25,000)	\$ (25,500)	\$ (26,010)	\$ (26,530)
1290 OTHER FEES	\$ (320,000)	\$ (401,095)	\$ (320,000)	\$ (337,205)	\$ (320,000)	\$ (341,060)	\$ (413,000)	\$ (93,000)	\$ (421,260)	\$ (429,685)	\$ (438,279)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ (3,000)	\$ (9,092)	\$ (3,000)	\$ (10,269)	\$ (9,000)	\$ (9,821)	\$ (9,000)	\$ -	\$ (9,180)	\$ (9,364)	\$ (9,551)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ (3,000)	\$ (9,092)	\$ (3,000)	\$ (10,269)	\$ (9,000)	\$ (9,821)	\$ (9,000)	\$ -	\$ (9,180)	\$ (9,364)	\$ (9,551)
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (323,000)	\$ (410,187)	\$ (323,000)	\$ (347,474)	\$ (329,000)	\$ (350,881)	\$ (447,000)	\$ (118,000)	\$ (455,940)	\$ (465,059)	\$ (474,360)
<b>PERSONNEL AND EXPERTISE</b>	\$ 134,500	\$ 196,340	\$ 128,000	\$ 255,272	\$ 219,000	\$ 176,674	\$ 224,500	\$ 5,500	\$ 228,990	\$ 233,570	\$ 238,241
2110 SALARIES & WAGES	\$ 92,000	\$ 145,852	\$ 87,000	\$ 197,835	\$ 183,000	\$ 130,203	\$ 187,000	\$ 4,000	\$ 190,740	\$ 194,555	\$ 198,446
2120 EMPLOYER CONTRIBUTIONS	\$ 27,000	\$ 40,488	\$ 25,500	\$ 47,137	\$ 25,500	\$ 36,109	\$ 26,500	\$ 1,000	\$ 27,030	\$ 27,571	\$ 28,122
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 15,000	\$ 10,000	\$ 15,000	\$ 10,300	\$ 10,000	\$ 10,362	\$ 10,000	\$ -	\$ 10,200	\$ 10,404	\$ 10,612
2150 TRAINING AND DEVELOPMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,061
2155 TRAVEL AND SUBSISTENCE	\$ 500	\$ -	\$ 500	\$ -	\$ 500	\$ -	\$ -	\$ (500)	\$ -	\$ -	\$ -
<b>MATERIALS AND SUPPLIES</b>	\$ 59,500	\$ 18,989	\$ 59,500	\$ 25,092	\$ 41,500	\$ 24,071	\$ 22,000	\$ (19,500)	\$ 22,440	\$ 22,889	\$ 23,347

2210 OPERATING SUPPLIES	\$ 13,500	\$ 760	\$ 13,500	\$ 4,007	\$ 1,500	\$ 2,149	\$ 2,000	\$ 500	\$ 2,040	\$ 2,081	\$ 2,122
2230 SMALL EQUIPMENT	\$ 6,000	\$ -	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2235 FUEL AND LUBRICANTS	\$ 40,000	\$ 18,229	\$ 40,000	\$ 21,085	\$ 40,000	\$ 21,922	\$ 20,000	\$ (20,000)	\$ 20,400	\$ 20,808	\$ 21,224

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 276,000	\$ 252,170	\$ 241,500	\$ 153,205	\$ 163,000	\$ 137,339	\$ 148,000	\$ (15,000)	\$ 150,960	\$ 153,979	\$ 157,059
2310 FACILITY MAINTENANCE	\$ 134,000	\$ 113,344	\$ 99,500	\$ 7,231	\$ 20,000	\$ 18,238	\$ 10,000	\$ (10,000)	\$ 10,200	\$ 10,404	\$ 10,612
2320 UTILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2340 WASTE AND RECYCLING	\$ 5,000	\$ 5,364	\$ 5,000	\$ 300	\$ 5,000	\$ 100	\$ -	\$ (5,000)	\$ -	\$ -	\$ -
2345 SOLID WASTE DISPOSAL AND LANDFILL	\$ 125,000	\$ 120,999	\$ 125,000	\$ 133,211	\$ 125,000	\$ 106,538	\$ 125,000	\$ -	\$ 127,500	\$ 130,050	\$ 132,651
2350 AMORTIZATION - BUILDINGS	\$ 12,000	\$ 12,463	\$ 12,000	\$ 12,463	\$ 13,000	\$ 12,463	\$ 13,000	\$ -	\$ 13,260	\$ 13,525	\$ 13,796
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ 106,500	\$ 14,249	\$ 106,500	\$ 103,102	\$ 91,200	\$ 88,235	\$ 91,200	\$ -	\$ 93,024	\$ 94,884	\$ 96,782
2410 EQUIPMENT RENTALS AND LEASES	\$ 61,500	\$ (169,088)	\$ 61,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2420 EQUIPMENT MAINTENANCE	\$ 25,000	\$ 30,653	\$ 25,000	\$ 36,945	\$ 25,000	\$ 24,370	\$ 25,000	\$ -	\$ 25,500	\$ 26,010	\$ 26,530
2430 AMORTIZATION - EQUIPMENT	\$ 20,000	\$ 152,684	\$ 20,000	\$ 66,157	\$ 66,200	\$ 63,865	\$ 66,200	\$ -	\$ 67,524	\$ 68,874	\$ 70,252

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 2,000	\$ 1,761	\$ 2,000	\$ 5,354	\$ 2,500	\$ 2,210	\$ 2,500	\$ -	\$ 2,550	\$ 2,601	\$ 2,653
2510 ADVERTISING AND PUBLIC RELATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2530 MEMBERSHIPS AND SUBSCRIPTIONS	\$ -	\$ -	\$ -	\$ 3,500	\$ 500	\$ 295	\$ 500	\$ -	\$ 510	\$ 520	\$ 531
2540 INSURANCE	\$ 2,000	\$ 1,761	\$ 2,000	\$ 1,854	\$ 2,000	\$ 1,915	\$ 2,000	\$ -	\$ 2,040	\$ 2,081	\$ 2,122

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ 92,569	\$ -	\$ 4,957	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ -	\$ 37,408	\$ -	\$ (347)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ 55,161	\$ -	\$ 5,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 578,500</b>	<b>\$ 576,078</b>	<b>\$ 537,500</b>	<b>\$ 546,982</b>	<b>\$ 517,200</b>	<b>\$ 428,529</b>	<b>\$ 488,200</b>	<b>\$ (29,000)</b>	<b>\$ 497,964</b>	<b>\$ 507,923</b>	<b>\$ 518,082</b>
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<b>NET TOTAL</b>	<b>\$ 255,500</b>	<b>\$ 165,891</b>	<b>\$ 214,500</b>	<b>\$ 199,508</b>	<b>\$ 188,200</b>	<b>\$ 77,648</b>	<b>\$ 41,200</b>		<b>\$ 42,024</b>	<b>\$ 42,864</b>	<b>\$ 43,722</b>
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# 2026 OPERATING BUDGET

## RECYCLING

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TAXES, PENALTIES AND OTHER	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
USER FEES AND CHARGES	\$ (105,000)	\$ (102,244)	\$ (105,000)	\$ (106,552)	\$ (105,000)	\$ 99,332	\$ (172,000)	\$ (67,000)	\$ (175,440)	\$ (178,949)	\$ (182,528)
1220 PROGRAM FEES	\$ (97,000)	\$ (95,696)	\$ (97,000)	\$ (96,068)	\$ (97,000)	\$ 96,460	\$ (165,000)	\$ (68,000)	\$ (168,300)	\$ (171,666)	\$ (175,099)
1290 OTHER FEES	\$ (8,000)	\$ (6,548)	\$ (8,000)	\$ (10,484)	\$ (8,000)	\$ 2,872	\$ (7,000)	\$ -	\$ (7,140)	\$ (7,283)	\$ (7,428)

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
GRANTS AND CONTRIBUTIONS	\$ (35,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ (35,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>→ TOTAL REVENUE</b>	<b>\$ (140,000)</b>	<b>\$ (102,244)</b>	<b>\$ (105,000)</b>	<b>\$ (106,552)</b>	<b>\$ (105,000)</b>	<b>\$ 99,332</b>	<b>\$ (172,000)</b>	<b>\$ (67,000)</b>	<b>\$ (175,440)</b>	<b>\$ (178,949)</b>	<b>\$ (182,528)</b>
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	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
PERSONNEL AND EXPERTISE	\$ 253,000	\$ 176,560	\$ 200,000	\$ 190,618	\$ 138,000	\$ 104,812	\$ 140,740	\$ 2,740	\$ 143,555	\$ 146,426	\$ 149,354
2110 SALARIES & WAGES	\$ 195,000	\$ 139,382	\$ 155,000	\$ 147,103	\$ 98,000	\$ 83,699	\$ 99,960	\$ 1,960	\$ 101,959	\$ 103,998	\$ 106,078
2120 EMPLOYER CONTRIBUTIONS	\$ 57,000	\$ 36,195	\$ 44,000	\$ 38,002	\$ 39,000	\$ 20,075	\$ 39,780	\$ 780	\$ 40,576	\$ 41,387	\$ 42,215
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 1,000	\$ 983	\$ 1,000	\$ 5,513	\$ 1,000	\$ 1,038	\$ 1,000	\$ -	\$ 1,020	\$ 1,040	\$ 1,061

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
MATERIALS AND SUPPLIES	\$ 10,000	\$ 2,884	\$ 10,000	\$ 5,193	\$ 9,000	\$ 3,923	\$ 4,000	\$ (5,000)	\$ 4,080	\$ 4,162	\$ 4,245
2230 SMALL EQUIPMENT	\$ 5,000	\$ 96	\$ 5,000	\$ 3,418	\$ 4,000	\$ 3,826	\$ 2,000	\$ (2,000)	\$ 2,040	\$ 2,081	\$ 2,122
2235 FUEL AND LUBRICANTS	\$ 5,000	\$ 2,788	\$ 5,000	\$ 1,775	\$ 5,000	\$ 97	\$ 2,000	\$ (3,000)	\$ 2,040	\$ 2,081	\$ 2,122

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 88,000	\$ 9,220	\$ 18,000	\$ 14,085	\$ 19,500	\$ 16,718	\$ 14,200	\$ (5,300)	\$ 14,484	\$ 14,774	\$ 15,069
2310 FACILITY MAINTENANCE	\$ 80,000	\$ 667	\$ 10,000	\$ 5,437	\$ 10,000	\$ 9,821	\$ 5,000	\$ (5,000)	\$ 5,100	\$ 5,202	\$ 5,306
2320 UTILITIES	\$ 8,000	\$ 8,553	\$ 8,000	\$ 8,648	\$ 9,500	\$ 6,898	\$ 9,200	\$ (300)	\$ 9,384	\$ 9,572	\$ 9,763
2340 WASTE AND RECYCLING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 6,000	\$ 4,368	\$ 6,000	\$ 4,211	\$ 6,000	\$ 3,507	\$ 5,500	\$ (500)	\$ 5,610	\$ 5,722	\$ 5,837
2520 TELEPHONE AND COMMUNICATIONS	\$ 4,500	\$ 3,300	\$ 4,500	\$ 3,094	\$ 4,500	\$ 3,031	\$ 4,000	\$ (500)	\$ 4,080	\$ 4,162	\$ 4,245
2540 INSURANCE	\$ 1,500	\$ 1,068	\$ 1,500	\$ 1,117	\$ 1,500	\$ 476	\$ 1,500	\$ -	\$ 1,530	\$ 1,561	\$ 1,592
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS AND DEBT SERVICE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2730 DEBT INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL EXPENSES</b>	<b>\$ 357,000</b>	<b>\$ 193,032</b>	<b>\$ 234,000</b>	<b>\$ 214,107</b>	<b>\$ 172,500</b>	<b>\$ 128,961</b>	<b>\$ 164,440</b>	<b>\$ (8,060)</b>	<b>\$ 167,729</b>	<b>\$ 171,083</b>	<b>\$ 174,505</b>
<b>NET TOTAL</b>	<b>\$ 217,000</b>	<b>\$ 90,788</b>	<b>\$ 129,000</b>	<b>\$ 107,555</b>	<b>\$ 67,500</b>	<b>\$ 228,293</b>	<b>\$ (7,560)</b>	<b>\$ (7,711)</b>	<b>\$ (7,865)</b>	<b>\$ (8,023)</b>	

# 2026 OPERATING BUDGET

## WATER

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ (400)	\$ (883)	\$ (400)	\$ (382)	\$ (400)	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -
1100 MUNICIPAL PROPERTY TAXES	\$ (400)	\$ (883)	\$ (400)	\$ (382)	\$ (400)	\$ -	\$ -	\$ 400	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (900,000)	\$ (929,343)	\$ (900,000)	\$ (845,797)	\$ (900,000)	\$ (1,030,737)	\$ (1,240,000)	\$ (340,000)	\$ (1,264,800)	\$ (1,290,096)	\$ (1,315,898)
1290 OTHER FEES	\$ (900,000)	\$ (929,343)	\$ (900,000)	\$ (845,797)	\$ (900,000)	\$ (1,030,737)	\$ (1,240,000)	\$ (340,000)	\$ (1,264,800)	\$ (1,290,096)	\$ (1,315,898)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ (122,138)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ (122,138)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	<b>\$ (900,400)</b>	<b>\$ (1,052,364)</b>	<b>\$ (900,400)</b>	<b>\$ (846,179)</b>	<b>\$ (900,400)</b>	<b>\$ (1,030,737)</b>	<b>\$ (1,240,000)</b>	<b>\$ (339,600)</b>	<b>\$ (1,264,800)</b>	<b>\$ (1,290,096)</b>	<b>\$ (1,315,898)</b>
<b>PERSONNEL AND EXPERTISE</b>	\$ 663,000	\$ 694,143	\$ 746,000	\$ 1,050,793	\$ 1,010,185	\$ 592,579	\$ 870,300	\$ (139,885)	\$ 887,706	\$ 905,460	\$ 923,569
2110 SALARIES & WAGES	\$ 229,000	\$ 280,398	\$ 195,000	\$ 275,573	\$ 320,885	\$ 229,484	\$ 515,000	\$ 194,115	\$ 525,300	\$ 535,806	\$ 546,522
2120 EMPLOYER CONTRIBUTIONS	\$ 64,000	\$ 60,441	\$ 56,000	\$ 67,371	\$ 89,000	\$ 50,874	\$ 95,000	\$ 6,000	\$ 96,900	\$ 98,838	\$ 100,815
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 355,000	\$ 340,108	\$ 480,000	\$ 698,236	\$ 585,300	\$ 299,703	\$ 245,300	\$ (340,000)	\$ 250,206	\$ 255,210	\$ 260,314
2150 TRAINING AND DEVELOPMENT	\$ 6,000	\$ 2,371	\$ 6,000	\$ 3,506	\$ 6,000	\$ 4,508	\$ 6,000	\$ -	\$ 6,120	\$ 6,242	\$ 6,367
2155 TRAVEL AND SUBSISTENCE	\$ 9,000	\$ 10,825	\$ 9,000	\$ 6,107	\$ 9,000	\$ 8,009	\$ 9,000	\$ -	\$ 9,180	\$ 9,364	\$ 9,551
<b>MATERIALS AND SUPPLIES</b>	\$ 216,600	\$ 378,593	\$ 216,600	\$ 245,175	\$ 263,000	\$ 306,789	\$ 238,000	\$ (25,000)	\$ 242,760	\$ 247,615	\$ 252,568
2210 OPERATING SUPPLIES	\$ 169,000	\$ 341,199	\$ 169,000	\$ 204,484	\$ 219,700	\$ 264,463	\$ 200,200	\$ (19,500)	\$ 204,204	\$ 208,288	\$ 212,454

2220 OFFICE SUPPLIES	\$ 1,600	\$ 806	\$ 1,600	\$ -	\$ 800	\$ 225	\$ 800	\$ -	\$ 816	\$ 832	\$ 849
2230 SMALL EQUIPMENT	\$ 36,000	\$ 32,576	\$ 36,000	\$ 29,787	\$ 31,500	\$ 32,849	\$ 26,000	\$ (5,500)	\$ 26,520	\$ 27,050	\$ 27,591
2235 FUEL AND LUBRICANTS	\$ 10,000	\$ 4,012	\$ 10,000	\$ 10,904	\$ 11,000	\$ 9,251	\$ 11,000	\$ -	\$ 11,220	\$ 11,444	\$ 11,673

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 324,800	\$ 455,399	\$ 324,800	\$ 444,609	\$ 472,370	\$ 410,983	\$ 450,570	\$ (21,800)	\$ 459,581	\$ 468,773	\$ 478,148
2310 FACILITY MAINTENANCE	\$ 7,800	\$ 4,170	\$ 7,800	\$ 11,217	\$ 29,800	\$ 23,779	\$ 8,000	\$ (21,800)	\$ 8,160	\$ 8,323	\$ 8,490
2320 UTILITIES	\$ 116,000	\$ 170,745	\$ 116,000	\$ 134,395	\$ 143,000	\$ 118,490	\$ 143,000	\$ -	\$ 145,860	\$ 148,777	\$ 151,753
2340 WASTE AND RECYCLING	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2350 AMORTIZATION - BUILDINGS	\$ 80,000	\$ 113,286	\$ 80,000	\$ 113,286	\$ 113,500	\$ 113,286	\$ 113,500	\$ -	\$ 115,770	\$ 118,085	\$ 120,447
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ 121,000	\$ 167,198	\$ 121,000	\$ 185,711	\$ 186,070	\$ 155,428	\$ 186,070	\$ -	\$ 189,791	\$ 193,587	\$ 197,459

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ 32,500	\$ 17,342	\$ 6,000	\$ 22,515	\$ 23,400	\$ 23,225	\$ 23,400	\$ -	\$ 23,868	\$ 24,345	\$ 24,832
2410 EQUIPMENT RENTALS AND LEASES	\$ 30,000	\$ 2,128	\$ 3,500	\$ 2,407	\$ 3,000	\$ 1,875	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184
2420 EQUIPMENT MAINTENANCE	\$ 2,500	\$ 1,893	\$ 2,500	\$ 2,288	\$ 2,500	\$ 3,530	\$ 2,500	\$ -	\$ 2,550	\$ 2,601	\$ 2,653
2430 AMORTIZATION - EQUIPMENT	\$ -	\$ 1,807	\$ -	\$ 1,807	\$ 1,850	\$ 1,807	\$ 1,850	\$ -	\$ 1,887	\$ 1,925	\$ 1,963
2435 AMORTIZATION - VEHICLES	\$ -	\$ 11,514	\$ -	\$ 16,013	\$ 16,050	\$ 16,013	\$ 16,050	\$ -	\$ 16,371	\$ 16,698	\$ 17,032

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 46,500	\$ 48,297	\$ 46,500	\$ 49,466	\$ 53,700	\$ 56,921	\$ 53,700	\$ -	\$ 54,774	\$ 55,869	\$ 56,987
2510 ADVERTISING AND PUBLIC RELATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2520 TELEPHONE AND COMMUNICATIONS	\$ 20,500	\$ 20,716	\$ 20,500	\$ 20,341	\$ 21,500	\$ 24,502	\$ 21,500	\$ -	\$ 21,930	\$ 22,369	\$ 22,816
2530 MEMBERSHIPS AND SUBSCRIPTIONS	\$ 2,000	\$ 3,682	\$ 2,000	\$ 4,174	\$ 4,200	\$ 4,900	\$ 4,200	\$ -	\$ 4,284	\$ 4,370	\$ 4,457
2540 INSURANCE	\$ 24,000	\$ 23,899	\$ 24,000	\$ 24,951	\$ 28,000	\$ 27,519	\$ 28,000	\$ -	\$ 28,560	\$ 29,131	\$ 29,714

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS AND DEBT SERVICE</b>	\$ 23,100	\$ 22,518	\$ 22,610	\$ 22,517	\$ 22,610	\$ (44)	\$ 62,610	\$ 40,000	\$ 63,862	\$ 65,139	\$ 66,442
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 40,800	\$ 41,616	\$ 42,448
2730 DEBT INTEREST	\$ 900	\$ 888	\$ 410	\$ 385	\$ 410	\$ (44)	\$ 410	\$ -	\$ 418	\$ 427	\$ 435
2740 DEBT PRINCIPAL	\$ 22,200	\$ 21,630	\$ 22,200	\$ 22,132	\$ 22,200	\$ -	\$ 22,200	\$ -	\$ 22,644	\$ 23,097	\$ 23,559

<b>→ TOTAL EXPENSES</b>	<b>\$ 1,306,500</b>	<b>\$ 1,616,292</b>	<b>\$ 1,362,510</b>	<b>\$ 1,835,075</b>	<b>\$ 1,845,265</b>	<b>\$ 1,390,453</b>	<b>\$ 1,698,580</b>	<b>\$ (146,685)</b>	<b>\$ 1,732,552</b>	<b>\$ 1,767,203</b>	<b>\$ 1,802,547</b>
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NET TOTAL	\$	406,100	\$	563,928	\$	462,110	\$	988,896	\$	944,865	\$	359,716	\$	458,580	\$	467,752	\$	477,107	\$	486,649
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# 2026 OPERATING BUDGET

## SANITARY SEWER

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ (1,500)	\$ (1,562)	\$ (1,500)	\$ (679)	\$ (1,500)	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ -
1100 MUNICIPAL PROPERTY TAXES	\$ (1,500)	\$ (1,562)	\$ (1,500)	\$ (679)	\$ (1,500)	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (360,000)	\$ (394,471)	\$ (360,000)	\$ (370,772)	\$ (365,000)	\$ (376,831)	\$ (505,000)	\$ (140,000)	\$ (515,100)	\$ (525,402)	\$ (535,910)
1210 UTILITY FEES	\$ (360,000)	\$ (394,471)	\$ (360,000)	\$ (370,772)	\$ (365,000)	\$ (376,831)	\$ (505,000)	\$ (140,000)	\$ (515,100)	\$ (525,402)	\$ (535,910)
1290 OTHER FEES	\$ -	\$ -	\$ -	\$ (197,649)	\$ -	\$ (420)	\$ -	\$ -	\$ -	\$ -	\$ -
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ (1,148,080)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1310 PROVINCIAL GRANTS	\$ -	\$ (1,148,080)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	<b>\$ (361,500)</b>	<b>\$ (1,544,113)</b>	<b>\$ (361,500)</b>	<b>\$ (371,451)</b>	<b>\$ (366,500)</b>	<b>\$ (376,831)</b>	<b>\$ (505,000)</b>	<b>\$ (138,500)</b>	<b>\$ (515,100)</b>	<b>\$ (525,402)</b>	<b>\$ (535,910)</b>
<b>PERSONNEL AND EXPERTISE</b>	\$ 203,200	\$ 1,390,171	\$ 179,700	\$ 257,580	\$ 478,000	\$ 476,256	\$ 376,500	\$ (101,500)	\$ 384,030	\$ 391,711	\$ 399,545
2110 SALARIES & WAGES	\$ 132,000	\$ 145,570	\$ 115,000	\$ 164,555	\$ 225,000	\$ 139,452	\$ 229,000	\$ 4,000	\$ 233,580	\$ 238,252	\$ 243,017
2120 EMPLOYER CONTRIBUTIONS	\$ 39,000	\$ 32,039	\$ 32,500	\$ 39,600	\$ 65,000	\$ 33,821	\$ 66,500	\$ 1,500	\$ 67,830	\$ 69,187	\$ 70,570
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 24,500	\$ 1,206,005	\$ 24,500	\$ 48,233	\$ 180,000	\$ 296,200	\$ 73,000	\$ (107,000)	\$ 74,460	\$ 75,949	\$ 77,468
2150 TRAINING AND DEVELOPMENT	\$ 3,500	\$ 1,391	\$ 3,500	\$ 847	\$ 3,500	\$ 2,549	\$ 3,500	\$ -	\$ 3,570	\$ 3,641	\$ 3,714
2155 TRAVEL AND SUBSISTENCE	\$ 4,200	\$ 5,166	\$ 4,200	\$ 4,345	\$ 4,500	\$ 4,235	\$ 4,500	\$ -	\$ 4,590	\$ 4,682	\$ 4,775
<b>MATERIALS AND SUPPLIES</b>	\$ 14,500	\$ 20,126	\$ 14,500	\$ 6,026	\$ 14,200	\$ 11,115	\$ 11,200	\$ (3,000)	\$ 11,424	\$ 11,652	\$ 11,886
2210 OPERATING SUPPLIES	\$ 6,500	\$ 15,226	\$ 6,500	\$ 1,544	\$ 6,200	\$ 3,171	\$ 3,200	\$ (3,000)	\$ 3,264	\$ 3,329	\$ 3,396

2230 SMALL EQUIPMENT	\$ 8,000	\$ 4,900	\$ 8,000	\$ 4,482	\$ 8,000	\$ 7,944	\$ 8,000	\$ -	\$ 8,160	\$ 8,323	\$ 8,490
2235 FUEL AND LUBRICANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>INFRASTRUCTURE AND TRANSPORTATION</b>	\$ 116,000	\$ 246,352	\$ 116,000	\$ 221,561	\$ 227,650	\$ 214,945	\$ 228,650	\$ 1,000	\$ 233,223	\$ 237,887	\$ 242,645
2310 FACILITY MAINTENANCE	\$ 10,000	\$ 13,230	\$ 10,000	\$ 19,386	\$ 20,000	\$ 18,459	\$ 20,000	\$ -	\$ 20,400	\$ 20,808	\$ 21,224
2320 UTILITIES	\$ 56,000	\$ 112,189	\$ 56,000	\$ 79,528	\$ 85,000	\$ 73,212	\$ 86,000	\$ 1,000	\$ 87,720	\$ 89,474	\$ 91,264
2360 AMORTIZATION - LAND IMPROVEMENTS	\$ 50,000	\$ 120,933	\$ 50,000	\$ 122,647	\$ 122,650	\$ 123,275	\$ 122,650	\$ -	\$ 125,103	\$ 127,605	\$ 130,157

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>EQUIPMENT AND TECHNOLOGY</b>	\$ 25,000	\$ 71,721	\$ 25,000	\$ 70,600	\$ 72,500	\$ 29,732	\$ 31,311	\$ (41,189)	\$ 31,937	\$ 32,576	\$ 33,227
2420 EQUIPMENT MAINTENANCE	\$ 5,000	\$ 4,410	\$ 5,000	\$ 3,289	\$ 5,000	\$ 3,421	\$ 5,000	\$ -	\$ 5,100	\$ 5,202	\$ 5,306
2430 AMORTIZATION - EQUIPMENT	\$ 20,000	\$ 67,311	\$ 20,000	\$ 67,311	\$ 67,500	\$ 26,311	\$ 26,311	\$ (41,189)	\$ 26,837	\$ 27,374	\$ 27,921

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>ADMINISTRATION AND OVERHEAD</b>	\$ 3,000	\$ 2,656	\$ 3,000	\$ 2,462	\$ 3,000	\$ 2,857	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184
2510 ADVERTISING AND PUBLIC RELATIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2520 TELEPHONE AND COMMUNICATIONS	\$ 600	\$ 449	\$ 600	\$ 345	\$ 600	\$ 370	\$ 500	\$ -	\$ -	\$ -	\$ -
2540 INSURANCE	\$ 3,000	\$ 2,656	\$ 3,000	\$ 2,462	\$ 3,000	\$ 2,857	\$ 3,000	\$ -	\$ 3,060	\$ 3,121	\$ 3,184
2595 LOSS ON DISPOSAL OF ASSETS	\$ -	\$ 2,182,104	\$ -	\$ 38,988	\$ 39,000	\$ -	\$ -	\$ (39,000)	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>GRANTS, SUBSIDIES AND INCENTIVES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TRANSFERS AND DEBT SERVICE</b>	\$ 40,400	\$ 39,406	\$ 39,520	\$ 39,408	\$ 39,520	\$ (78)	\$ 25,000	\$ -	\$ 25,500	\$ 26,010	\$ 26,530
2710 TRANSFERS TO OPERATING RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2720 TRANSFERS TO CAPITAL RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 25,500	\$ 26,010	\$ 26,530
2730 DEBT INTEREST	\$ 1,600	\$ 1,554	\$ 720	\$ 673	\$ 720	\$ (78)	\$ -	\$ (720)	\$ -	\$ -	\$ -
2740 DEBT PRINCIPAL	\$ 38,800	\$ 37,852	\$ 38,800	\$ 38,735	\$ 38,800	\$ -	\$ -	\$ (38,800)	\$ -	\$ -	\$ -

<b>→ TOTAL EXPENSES</b>	<b>\$ 402,100</b>	<b>\$ 1,770,432</b>	<b>\$ 377,720</b>	<b>\$ 597,637</b>	<b>\$ 834,870</b>	<b>\$ 734,826</b>	<b>\$ 675,661</b>	<b>\$ (144,689)</b>	<b>\$ 689,174</b>	<b>\$ 702,958</b>	<b>\$ 717,017</b>
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<b>NET TOTAL</b>	<b>\$ 40,600</b>	<b>\$ 226,319</b>	<b>\$ 16,220</b>	<b>\$ 226,186</b>	<b>\$ 468,370</b>	<b>\$ 357,995</b>	<b>\$ 170,661</b>	<b>\$ -</b>	<b>\$ 174,074</b>	<b>\$ 177,556</b>	<b>\$ 181,107</b>
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# 2026 OPERATING BUDGET

## GAS

	2023 Budget	2023 Actual	2024 Budget	2024 Actual	2025 Budget	2025 Actual	2026 Budget	Change	2027 Budget	2028 Budget	2029 Budget
<b>TAXES, PENALTIES AND OTHER</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>USER FEES AND CHARGES</b>	\$ (1,985,000)	\$ (1,407,626)	\$ (1,985,000)	\$ (1,176,452)	\$ (1,985,000)	\$ (1,242,455)	\$ (1,247,500)	\$ 737,500	\$ (1,272,450)	\$ (1,297,899)	\$ (1,323,857)
1210 UTILITY FEES	\$ (1,955,000)	\$ (1,362,444)	\$ (1,955,000)	\$ (1,131,786)	\$ (1,955,000)	\$ (1,227,750)	\$ (1,240,000)	\$ 715,000	\$ (1,264,800)	\$ (1,290,096)	\$ (1,315,898)
1290 OTHER FEES	\$ (30,000)	\$ (45,182)	\$ (30,000)	\$ (44,666)	\$ (30,000)	\$ (14,705)	\$ (7,500)	\$ 22,500	\$ (7,650)	\$ (7,803)	\$ (7,959)
<b>GRANTS AND CONTRIBUTIONS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (807,000)	\$ (807,000)	\$ (823,140)	\$ (839,603)	\$ (856,395)
1310 PROVINCIAL GRANTS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1315 LOCAL GOVERNMENT CONTRIBUTIONS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (807,000)	\$ (807,000)	\$ (823,140)	\$ (839,603)	\$ (856,395)
<b>TRANSFERS</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1410 TRANSFERS FROM RESERVES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>→ TOTAL REVENUE</b>	\$ (1,985,000)	\$ (1,407,626)	\$ (1,985,000)	\$ (1,176,452)	\$ (1,985,000)	\$ (1,242,455)	\$ (2,054,500)	\$ (69,500)	\$ (2,095,590)	\$ (2,137,502)	\$ (2,180,252)
<b>PERSONNEL AND EXPERTISE</b>	\$ 642,000	\$ 580,942	\$ 649,000	\$ 720,126	\$ 714,000	\$ 488,579	\$ 874,000	\$ 160,000	\$ 891,480	\$ 909,310	\$ 927,496
2110 SALARIES & WAGES	\$ 421,000	\$ 383,177	\$ 425,000	\$ 390,748	\$ 460,000	\$ 366,535	\$ 580,000	\$ 120,000	\$ 591,600	\$ 603,432	\$ 615,501
2120 EMPLOYER CONTRIBUTIONS	\$ 122,000	\$ 86,302	\$ 125,000	\$ 94,740	\$ 145,000	\$ 87,535	\$ 190,000	\$ 45,000	\$ 193,800	\$ 197,676	\$ 201,630
2130 PROFESSIONAL & CONSULTING SERVICES	\$ 80,500	\$ 93,991	\$ 80,500	\$ 218,870	\$ 90,500	\$ 9,775	\$ 85,500	\$ (5,000)	\$ 87,210	\$ 88,954	\$ 90,733
2150 TRAINING AND DEVELOPMENT	\$ 10,000	\$ 8,058	\$ 10,000	\$ 5,868	\$ 10,000	\$ 8,656	\$ 10,000	\$ -	\$ 10,200	\$ 10,404	\$ 10,612
2155 TRAVEL AND SUBSISTENCE	\$ 8,500	\$ 9,414	\$ 8,500	\$ 9,900	\$ 8,500	\$ 16,078	\$ 8,500	\$ -	\$ 8,670	\$ 8,843	\$ 9,020
<b>MATERIALS AND SUPPLIES</b>	\$ 1,432,800	\$ 823,974	\$ 1,432,800	\$ 562,938	\$ 1,418,200	\$ 591,750	\$ 692,700	\$ (725,500)	\$ 706,554	\$ 720,685	\$ 735,099



→ TOTAL EXPENSES	\$ 2,196,800	\$ 1,549,933	\$ 2,203,800	\$ 1,432,914	\$ 2,283,100	\$ 1,237,302	\$ 1,752,500	\$ (530,600)	\$ 1,739,170	\$ 1,773,513	\$ 1,808,544
NET TOTAL	\$ 211,800	\$ 142,307	\$ 218,800	\$ 256,462	\$ 298,100	\$ (5,153)	\$ (302,000)	\$ (356,420)	\$ (363,988)	\$ (371,708)	